

# Worcestershire County Council Pension Fund

## Annual Report and Accounts 2015 - 2016

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# Pension Committee

## Advisers and Officers as at 31st March 2016

### **Administering Authority**

Worcestershire County Council  
County Hall, Spetchley Road  
Worcester WR5 2NP.

### **Fund Administrator**

Sean Pearce CPFA  
Chief Financial Officer  
Worcestershire County Council  
County Hall, Spetchley Road  
Worcester WR5 2NP.

### **Pension Committee**

Councillor B Banks (Chair)  
Councillor R Lunn  
Councillor D Prodger  
Councillor A Hardman  
Councillor P Tuthill  
Councillor R Phillips (Herefordshire Council)  
Adrian Becker - Unison (Employee Representative)  
Vic Allison (Employer Representative)

### **Pension Investment Advisory Committee**

Councillor A I Hardman (Chair)  
Councillor R W Banks  
Councillor S J M Clee  
Councillor L Mallett  
Lee Botherhill – Unison  
Sean Pearce (Chief Financial Officer)  
Mark Forrester (Principal Accountant – Pension Fund)

### **Fund Managers**

Capital International Limited,  
40 Grosvenor Place,  
London SW1X 7GG.

JP Morgan Asset Management  
60 Victoria Embankment,  
London, EC4Y 0JP.

Nomura Asset Management U.K. Ltd  
1 Angel Lane, London, EC4R 3AB

UBS Global Asset Management UK Limited,  
21 Lombard Street, London, EC3V 9AH.

Schroder Investment Management Limited  
31 Gresham Street  
London EC2V 7QA

**Global  
Custodian**

BNY Mellon  
BNY Mellon Asset Servicing  
48th Floor, One Canada Square  
London, E14 5AL  
BNY Mellon Asset Servicing B.V.

**Independent  
Financial Adviser**

Philip Hebson  
AllenbridgeEpic Investment Advisers Limited  
26th Floor  
125 Old Broad Street  
London  
EC2N 1AR

**Actuary to  
the Fund**

Mercer Human Resource Consulting,  
Mercury Court, Tithebarn Street,  
Liverpool L2 2QH

**Auditors to  
the Fund**

Grant Thornton UK LLP  
Colmore Plaza  
20 Colmore Circus  
Birmingham  
West Midlands  
B4 6AT

# Foreword by the Chief Financial Officer

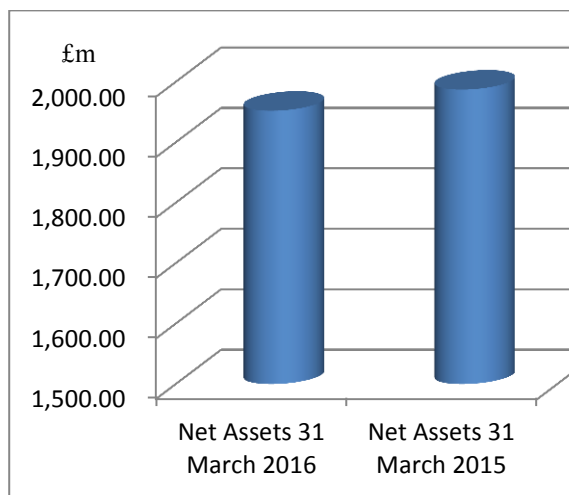
Welcome to the Worcestershire County Council Pension Fund 2015/16 Statement of Accounts. Worcestershire County Council administers the Local Government Pension Scheme (LGPS), which provides for the occupational pensions of employees, other than teachers, police officers, and fire fighters of the local authorities within the Herefordshire and Worcestershire area. Worcestershire County Council also operates the scheme for members of other organisations which have made admission agreements with the fund and designated bodies who have passed resolutions with Worcestershire County Council.

Aims and purpose of the Scheme	
<b>The aims of the Scheme are to:</b>	
✓	enable employer contribution rates to be kept as nearly constant as possible and at reasonable cost to the taxpayers, scheduled, designated, community and admitted bodies
✓	manage employers' liabilities effectively
✓	ensure that sufficient resources are available to meet all liabilities as they fall due, and
✓	maximise the returns from investments within reasonable risk parameters.
<b>The purpose of the Scheme is to:</b>	
✓	receive monies in respect of contributions, transfer values and investment income, and
✓	pay out monies in respect of scheme benefits, transfer values, costs, charges and expenses.

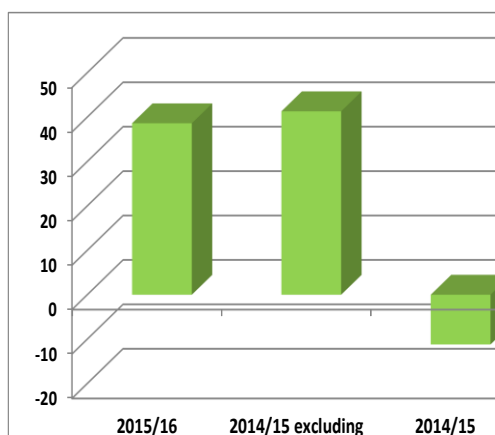
## Key headlines

- The value of the Fund's net assets decreased by £35.0 million from £1,987.3 million at 31 March 2015 to £1,952.3 million at 31 March 2016:
- Recurring income from contributions increased by 4.2%, as a result of an increased number of contributors to the fund, partly due to the impact of Auto Enrolment, combined with an uplift in contribution rates following the 2013 actuarial valuation. Net investment earnings decreased by 6.6%, whilst ongoing expenditure increased by 5.6%.
- Contributions from staff and employers plus interest and dividends received exceeded benefits paid in 2015/16 by £48.5 million. It is expected that an operating surplus will exist for the foreseeable future.
- During the year a surplus resulted on the Pension Fund account totalling for 2015/16 £38.6 million, an increase of £49.7 million from the deficit of £11.1 million for 2014/15. A group transfer out of the Probation Service to the Greater Manchester Pension Fund of £52.3million took place in February 2015 due to the national restructuring of the National Offender Management Service, without which a surplus of £41.2 million would have resulted on the pension fund account for 2014/15.

## Fund's Net Asset Value



## Surplus / Deficit on pension fund account



- An analysis of changes within the fund's membership profile is displayed below:

	31 March 2015	31 March 2016	Change	Change %
Contributors to the fund*	21,569	22,697	1,128	+5.2
Pensions paid	15,768	16,353	585	+3.7
Deferred members**	17,938	18,771	833	+4.6
	<b>55,275</b>	<b>57,821</b>		

\* The increase in contributors to the fund is in part a result of Automatic Enrolment, which is required under the Occupational and Personal Pension Schemes (Automatic Enrolment) regulations 2010.

\*\* The increase in deferred members is in part due to employers reducing staff headcount and the ex-employees choosing to retain their accrued benefits in the scheme as opposed to transferring out.

## Governance

The Public Service Pensions Bill was introduced in the House of Commons on 13 September 2012, which set out governance requirements for the new Local Government Pension Scheme (LGPS) introduced in 2014/15. LGPS regulations on the new governance requirements were published in the first quarter of 2015 and Council approved recommendations in February 2015 to introduce a new Pension Committee from 1<sup>st</sup> June 2015 and to implement a Pension Board from 1<sup>st</sup> April 2015. The new Pension Committee replaced the Shadow Pension Committee, which had been in operation throughout 2014/15.

The Pension Fund's Governance Policy Statement is published on the Council's website. The Policy Statement ensures that the Fund's governance arrangements comply with the LGPS Regulations and are aligned to prescribed best practice guidance.

The new governance arrangements include the establishment of a Pension Investment Advisory Panel and Pension Administration Forum to support the Pension Committee in its role as Scheme Manager.

## Management of the fund's assets

The management of the fund's assets is operated through ten specialist external managers with eleven mandates in total. The Pension Committee is advised in relation to asset allocation decisions and the monitoring of external managers' performance by the Pension Investment Advisory Panel, which includes an independent financial adviser.

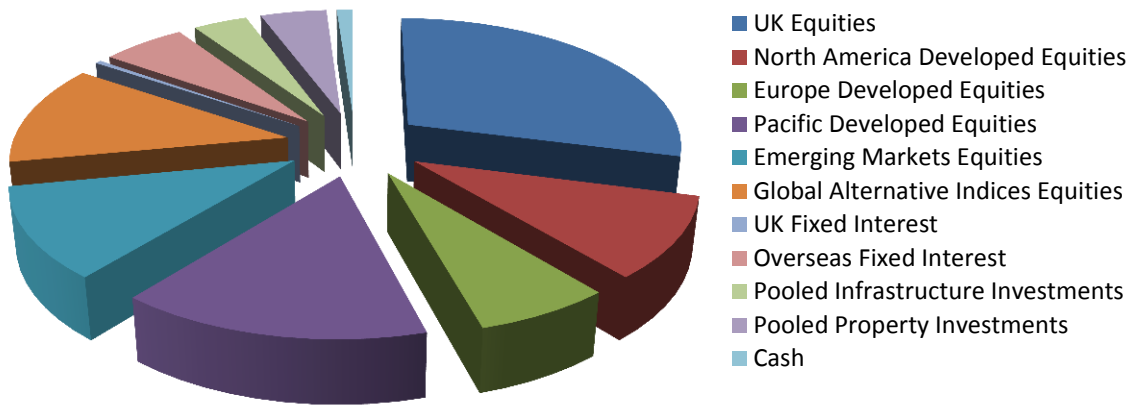
The fund's asset allocation is kept under regular review and the current long term investment allocation includes investments in a wide variety of UK and overseas companies, Corporate Bonds, Property and Infrastructure. As a result of an asset allocation review that took place in November 2013, the following Shadow Pension Committee endorsed recommendations were progressed during 2015/16:

An allocation of up to 10% of the Fund be made to 'Alternatives including property' should opportunities arise in Property or other Alternatives Investment Recommendations over the Fund's inter-valuation period. A move will only be made where a benefit can be demonstrated where returns can be maintained whilst adding diversification to reduce volatility.

Introduce a rolling programme of mandate reviews over the inter-valuation period.

As at 31<sup>st</sup> March 2016 the 10% commitment to 'Alternatives including property' was complete and the Pension Committee, following a competitive tendering process, had endorsed the investment of 10% of the fund's assets into three pooled property funds; Invesco Real Estate – European Fund, Venn Commercial Real Estate Fund, Walton Street Real Estate Debt Fund and two pooled Infrastructure funds; UK Green Investment Bank Offshore Wind Fund and Hermes GPE Infrastructure Fund (Core).

The following chart details the distribution of the fund's assets as at 31 March 2016:



### Management of the fund's liabilities

The funding strategy is kept under regular review by the Pension Committee and the fund's actuary assesses at three yearly intervals the balance of the fund's assets against its liabilities. An actuarial valuation of the Worcestershire County Council Pension Fund was carried out as at 31 March 2013 to determine the contribution rates with effect from 1 April 2014 to 31 March 2017. The key outcomes of the valuation are detailed below:

- The Fund's assets of £1,721 million represented 69% of the Fund's past service liabilities of £2,488 million (the "Funding Target") at the valuation date. This compares to a similar 69% funded position as a result of the 2010 valuation.
- A common rate of contribution of 14.1% of pensionable pay per annum is required from employers. The common rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date.
- The deficit of £767 million would be eliminated by a contribution addition of £41m per annum increasing at 4.1% per annum (equivalent to 12% of projected Pensionable Pay at the valuation date) for 21 years.

The next actuarial valuation will be undertaken in 2016/17, with any changes to the employers' contribution rates being implemented with effect from 1 April 2017.

To meet the requirements of the Regulations, Worcestershire County Council as administering authority of the fund has set a clear long-term funding objective; to achieve and then maintain assets equal to 100% of projected accrued liabilities, assessed on an ongoing basis.

**Sean Pearce**  
**CPFA**  
**Chief Financial Officer**

# Development of the Scheme

Since 1922 the LGPS has developed from a scheme which just provided pensions for officers only, to today's scheme, which provides pension and lump sums for all members, spouses, civil and co-habiting partners, and childrens' pensions, ill health, redundancy and death cover.

It is a comprehensive scheme and yet, through co-operation of the Government, employer and employee representatives, the scheme is constantly changing and adapting to modern day needs and demands.

## LGPS Benefits

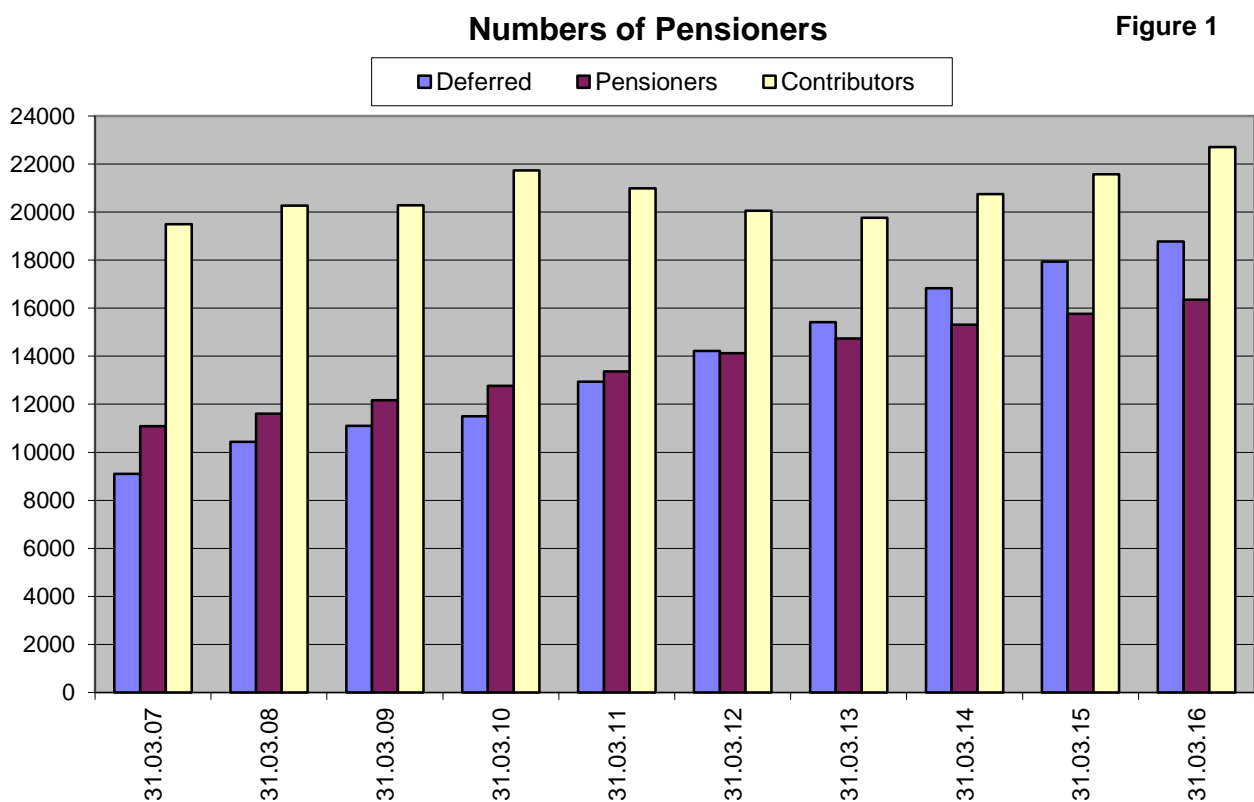
The LGPS is a defined benefit scheme. Prior to 1 April 2014 benefits are based on membership and final salary on or near to retirement. For membership from 1 April 2014 pension benefits are based on pension build up, which is also called career averaging. This provides, in the scheme standard section, for a pension of a 49<sup>th</sup> of pay each year. Members now have an option of joining the 50/50 section of the LGPS, permitting them to pay half the contribution rate and build up half the pension savings.

Standard employee contributions vary according to levels of pay, ranging from 5.5% to 12.5% of pay. Employers meet the balance of the cost of the LGPS through variable employer contributions. The employer contribution rates are set by WCCPF Actuary every 3 years following a valuation of the Pension Fund. The last valuation took place as at 31 March 2013 and determined the contribution rates to be applied for the 3 years from 1 April 2014.

Members of the LGPS are contracted-out of the State Second Pension (S2P) because it provides at least broadly equivalent benefits. Members and their employers pay lower rate NI contributions as a result. Contracting-out will be abolished from 1 April 2016 following the introduction of a new 'single-tier' State Pension replacing the existing basic and additional State Pension. The LGPS is also registered with HMRC, giving rise to various tax benefits, including tax relief on employee contributions.

## Membership

A chart showing the number of contributors, pensioners and deferred pensioners for the past 10 years is given at Figure 1





## Legislation

The principle regulations were amended during the year

- Public Sector Pensions, England and Wales – The Local Government Pension Scheme Regulations 2013
- Public Sector Pensions, England and Wales – The LGPS (Transitional Provisions, Savings and Amendment) Regulations 2014
- LGPS (Amendment) Regulations 2015 made to above were made 17/03/2015 and came into force on 11/04/2015

The Government's Actuary Department (GAD) has issued new factors and guidance on early retirement, pension debits, additional contributions, GMP equalisation, transfers and tax issues.

The Scheme Advisory Board (SAB) has issued guidance on new governance arrangements and Annual Benefit Statement requirements.

## Consultations

- LGPS (Management and Investment) Regulations 2016
- LGPS Amendment Regulations Consultation
- Tax Limits
- Exit Payments
- Exit Payment Clawback

## Pensions Act 2015

The Act legislates for the provision of a single-tier state pension of £155 per week from April 2016.

The change to a single-tier state pension will result in the abolition of contracting-out for the LGPS from 1 April 2016 and both members and employers will experience an increase of 1.4% and 3.4% respectively to their NI contributions.

## Autumn Statement 2015

After the Chancellor's Autumn Statement, DCLG issued a consultation on the LGPS (Management and Investment Funds) Regulations 2016 and on investments pooling. The Government plan that no more than 6 funds counting a minimum of £25bn in fund assets.

## Pensions Bill 2015/16

In the Summer 2015 Budget some announcements were made which could impact the tax paid by members if the LGPS. There are two tax measures: the Lifetime Allowance (LTA) and the Annual Allowance (AA).

The LTA is the total value of all pension benefits an individual can draw over their lifetime before incurring a tax charge. The reduction in the LTA from £1.25m to £1m is effective 6 April 2016. There will be two transitional protections introduced alongside the reduction for members with pension savings close to exceeding £1m.

They are Fixed Protection 2016 (FP16) and Individual Protection 2016 (IP16). The protections can be applied for by using a new on-line self-service system which will be available from July 2016.

The AA is the amount an individual's pension savings can increase in any one year without there being a tax charge payable.

The standard AA is currently set at £40,000 a year. From April 2016 a taper will come into force limiting the AA amount for some members.

The Finance (No.2) Act 2015 received royal assent on 18/11/15. The Act included Schedule 4 which provides for the legislative backing to the reforms to the AA announced in this year's summer budget, specifically,

- The alignment of pension input periods with the tax year, and
- The introduction of the AA taper.

## **Enterprise Bill 2016**

### Exit Pay Reform

The Government doesn't plan to provide for any transitional measures for exits agreed before the cap comes into force and the exit for exit takes place after the implementation date.

LGPS Funds are seeking to amend the LGPS Regulations to mean that an individual aged 55 or more who leaves on the grounds of redundancy or business efficiency is not required to take their pension at the point of their redundancy if , under the cap, this would be subject to actuarial reductions.

### Exit Recovery

Effective 1 April 2016. An individual has to pay back some or all of their total exit payment if they leave with a salary of £80k or more and return to the public sector within 12 months of their exit.

## **2016 Budget**

### LISA

The Chancellor announced the introduction of a lifetime ISA available to under age 40 to use to save towards a lump sum or their retirement. People will be able to put in a maximum of £4k per year and for every £4 they put in the Government will give them £1(Government bonus will only be accessible if they don't withdraw their funds before they are 60).

### Discount Rate

The discount rate used for valuing public sector pension schemes had been reviewed and had reduced from 3.0% to 2.8%. The change will cause employer contributions in the unfunded schemes to increase from 2019/20 onwards. However, the reduction in the discount rate also has immediate impacts – on the day of the Budget, the Government published a technical note confirming that the factors used for transfers paid for public sector pension schemes, including the LGPS, would need to be reissued. As a result of this change a number of other items of actuarial guidance will also need to be revised.

LGPS funds have had to suspend all transfers pending further guidance from DCLG.

### LGPS Pooling

The government will continue to work with the sector on pooling proposals to achieve savings for £200m-£300m per year.

### Freedom and Choice

Technical changes to Freedom and Choice rules proposed.

### Academies

The Government expects all schools to become academies by 2020, or to have an academy order in place in order to convert by 2022, but then announced this would not be made compulsory.

## **Finance Bill**

### Reporting on pension fund transactions for cost control

Changes to accounting regulations which would require some pension fund transactions to be recorded in a more detailed manner than is currently the case. The changes are being considered in order that GAD could obtain a more detailed breakdown on pension fund cashflows for 2019 and subsequent cost control processes in England and Wales.

## **Appointment of SAB Chair**

Cllr Roger Phillips has been appointed the first chair of the Scheme Advisory Board for the LGPS in England and Wales after an appointment process undertaken by DCLG in late 2015.

Since 2013 Cllr Phillips has been an employer representative on the fund's Pension Committee, Chair on the SSAB and, since 2012, has been Chair of the LGP Committee.

## **Part-Time Buy-Back Claims**

DCLG confirmed where a person has still to lodge a claim to count previous part time service in the LGPS under the Preston Ruling and furthermore, their employer is willing to accept that the individual has a reasonable claim, the individual does not need to lodge an employment tribunal claim before their case can be considered.

## **Automatic enrolment**

Review of earnings trigger and qualifying earnings for 2016/17.

## **The Pensions Regulator (TPR)**

Following the expansion of its statutory duties in respect of Public Sector Pension Schemes (PSPS) in April 2015 the TPR;

- set out corporate plan for 2015-18
- published Compliance and Enforcement policy for PSPSs.
- published automatic enrolment declaration of compliance report.
- Issued guidance on transfers from DB to DC schemes
- Re-launched Pension Liberation and Scorpion Scam awareness campaign

## **New Pensions Minister**

Following the general Election held in May 2015, the DCLG minister with responsibility for the LGPS in England & Wales is Marcus Jones, conservative MP for Nuneaton.

## **Pensions Administration**

The new CARE Scheme has proved to be very challenging for both administrators and employers, especially the year-end process and requirements for the annual benefits statements and annual tax allowances.

There has been a significant increase in the number of employers during the year, predominately due to the increase in the number of Academies in the Fund and a number of new admissions following WCC and Herefordshire Council commissioning of services to alternative providers.

The administration team is accountable to the Pensions Board, participating employers and scheme members. The team is fully committed to providing a quality service to meet the needs of the Fund's various stakeholders and to deliver excellent customer care.

The team administers the WCC Pension Fund in accordance with legislative requirements with key aims to:

- Ensure the efficient administration of pension records, including the preparation and distribution of ABS to active and deferred members
- Undertake the calculation and payment of retirement benefits and transfer values.
- Provide direction and guidance to scheme members and employers
- Provide pensions administration for the Fire-fighters Pension Schemes.
- Support trustees of the Pension Fund in their decision making.

### Team review

The team structure is currently under review by officers in regard its appropriateness for the efficient administration of the scheme. This review is being informed by impending national policy development and significantly, the impact of new scheme provisions on the volume and type of casework.

The fund continues to strive for improved efficiency through appropriate use of information technology. However the primary focus during the year was to actively engage with our key supplier, Heywood, in ensuring that the pension administration and pensioner payroll system received the required software and benefit calculation updates to continue to deliver the new 2014 scheme.

This proved to be a significant challenge for the supplier due to the timeline of legislation, clarifications and national guidance. A great deal of work has been undertaken to bring literature, practices and website up to date.

All administration data is stored electronically and any paper records are securely destroyed. Staff who work away from the office as part of their role, can access data by secure means.

We are currently undertaking a project preparing for the introduction of Member Self Service (MSS), to enable members to access their own pension record online. Work has started on the GMP reconciliation exercise and preparation for End of Year requirements, Annual Benefit Statements and the 2016 Valuation of the Pension Fund.

All LGPS funds will be participating in a data sharing exercise across England, Wales and Scotland. This is to help comply with legal requirements contained in the LGPS Regulations.

If a member of the LGPS dies with an entitlement to a death grant, it is necessary for the scheme's administrators to know if the individual also had other periods of LGPS membership elsewhere in the country so that the correct death benefits can be paid out.

#### Collaboration

We continue to work collaboratively with other pension funds and have produced several key documents within the Group, including the new annual benefit statements and newsletters, to share expertise and costs.

#### Benchmarking

The Fund continues to participate in the Chartered Institute of Public Finance and Accountancy (CIPFA) annual benchmarking survey. The survey showed that the Fund had a lower cost pension payroll than the CIPFA average.

#### Internal Disputes Resolution Cases

During the year to 31 March 2016, there were three new cases dealt with by the Appointed Person responsible for complaints against decisions made by the Fund. In all three cases the decision taken by the Fund was upheld.

A total of two new cases were dealt with by the Appointed Person responsible for considering Stage 2 appeals against employer decisions. In both cases the employer's decision was upheld.

#### Key staffing Indicators

The administration team employs 17 members of staff (10.85 FTE). During the 2015/16 financial year one new member has joined the section. The Fund therefore has a ratio of one full time equivalent member of the team for every 5,400 Fund members.

#### Financial Performance and Industry Standard Performance Indicators

The Local Government Pension Committee in conjunction with CIPFA has set a series of National Performance Indicators that measure the quality of service provided by Local Government Pension Schemes. These are set out in the table below along with the Fund's performance over 2015/16;

Performance Indicator (from point at which all required information has been received)	LGPC Target	Achieved %	Authority Target	Achieved %
Letter detailing transfer in quote	10 days	95%	10 days	95%
Letter detailing transfer out quote	10 days	95%	10 days	95%
Process and pay refund	5 days	95%	10 days	95%
Letter notifying estimate of retirement benefits	10 days	100%	10 days	100%
Letter notifying actual retirement benefits	5 days	100%	5 days	100%
Process and pay lump sum retirement grant	5 days	100%	5 days	100%
Initial letter acknowledging death of active , deferred / pensioner member	5 days	100%	5 days	100%
Letter notifying amount of dependent's benefits	5 days	95%	5 days	95%
Calculate and notify deferred benefits	10 days	85%	10 days	85%

Detailed below is the final budget monitoring report for the Pensions Administration costs of the Fund for the financial year ended 31<sup>st</sup> March 2016, which provides detail of departmental over / under spends over 2015/16:

Subjective Analysis	Latest Approved Budget £000	Actual Expenditure £000	%
<b>Employees:</b>	429	347	80.9
Matrix Costs	0	33	-
Insurance Fidelity	4	-	-
Indirect Expenses	3	0	10.5
<b>Transport:</b>	2	3	129.4
<b>Supplies &amp; Services:</b>			
Design & Print	3	3	111.5
Computer Software / Hardware	0	-	-
Equip, Stationery	6	1	15.3
Subscriptions	1	11	1082.6
Telephone	4	3	83.7
Postage	50	24	47.3
External Audit Fee	50	32	64.8
Mercers Fees*	180	279	155.1
Heywood Ltd - Licences & Maintenance*	116	232	200.2
Insurances	3	3	90.2
LGPS Newsletter	0	0	-
General	2	17	831.0
Central Recharges In:	76	76	99.3
<b>Total Expenditure:</b>	<b>929</b>	<b>1064</b>	
<b>Income:</b>			
Pensions Fund*	-909	-939	103.5
Income from Outside bodies*	-20	-125	623.4
<b>Total Income:</b>	<b>-929</b>	<b>-1064</b>	
<b>SERVICE NET Excl Recharges.</b>	<b>0</b>	<b>0</b>	

\*A proportion of Mercers fees and costs relating to the Haywoods pension administration payroll system are recharged to outside bodies. A further reason for the increase in these costs compared to budget relates to actuarial assessments required for commissioned services.

# The Fund's Investment Portfolio and Performance

The County Council as Administering Authority is responsible for the investment of the Pension Fund which is delegated to the Pension Committee. Performance is reviewed by the Pension Committee, supported by the Pension Investment Advisory Committee. The Pension Committee consists of County Councillors and an Employee and Employer Representative and receives recommendations from the Pension Investment Advisory Committee in relation to investment decisions. The Pension Investment Advisory Committee consists mainly of Councillors and is advised by an independent financial adviser. Both the main and secondary committees meet on a quarterly basis with an additional annual meeting held by the Pension Investment Advisory Committee to consider the full year's performance. The Pension Investment Advisory Committee also reviews the actions taken by the investment managers in voting the Fund's shares.

The operation of the Fund is governed by statutory regulations, including the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009, which provide for a prudent approach to fund management and set out such matters as the type of investments into which the Fund's assets can be placed, with certain restrictions.

For management purposes the Fund is divided between five external investment managers operating a mix of active equity and bond mandates, together with a passive equity Index Tracking brief as set out below:-

Americas Active Equities	Capital International Limited.
Far East Active Equities	Nomura Asset Management UK Limited.
Passive UK, USA and Europe Equities	UBS Global Asset Management (UK) Limited.
Emerging Markets Active Equities	JP Morgan Asset Management.
Emerging Markets Active Equities	Schroder Investment Management
Bonds	JP Morgan Asset Management.

Performance is measured against respective world indices on a three year rolling basis. The details of the mandates are set out in the Statement of Investment Principles (Appendix 3). The Fund does not automatically rebalance mandates in line with the long-term investment policy as set out in the Statement of Investment Principles, therefore portfolio weights may vary compared to their long-term strategic total Fund weight. The Fund's actual asset allocation as at 31<sup>st</sup> March 2016 is shown below;

<b>Shares Managed Actively</b>	<b>%</b>	<b>Investment Manager and Expected Performance</b>
North America	6.0	Capital International - FTSE North America Index + 1.5%
Far East Developed	12.0	Nomura Asset Management - FTSE All World Asia Pacific Index + 1.5%
Emerging Markets	12.0	JP Morgan Asset Management and Schroder Investment Management - FTSE-All World Emerging Market index +2.0%
	30.0	
<b>Shares Managed Passively</b>		
<u>Market Capitalisation Indices</u>		
United Kingdom	25.5	Legal and General Asset Management - FTSE All Share Index
North America	5.0	Legal and General Asset Management - FTSE All World North America - Developed Series Index
Europe ex - UK	9.5	Legal and General Asset Management - FTSE All World Europe ex UK Index -Developed Series Index
<u>Alternative Indices</u>		
Global	10.0	Legal and General Asset Management:1/3 GPAE - FTSE-RAFI Dev 1000 Equity Fund, 1/3 GPBK - MSCI World Mini Volatility Index, 1/3 STAJ - CSUF - STAJ MF36726/36727
	50.0	
	80.0	
<b>Bonds Managed Actively</b>	10.0	JP Morgan Asset Management – 100% Barclays Global Aggregate Corporate Bond Index – Hedged into GBP
<b>Property / Infrastructure</b>	10.0	
	100.0	

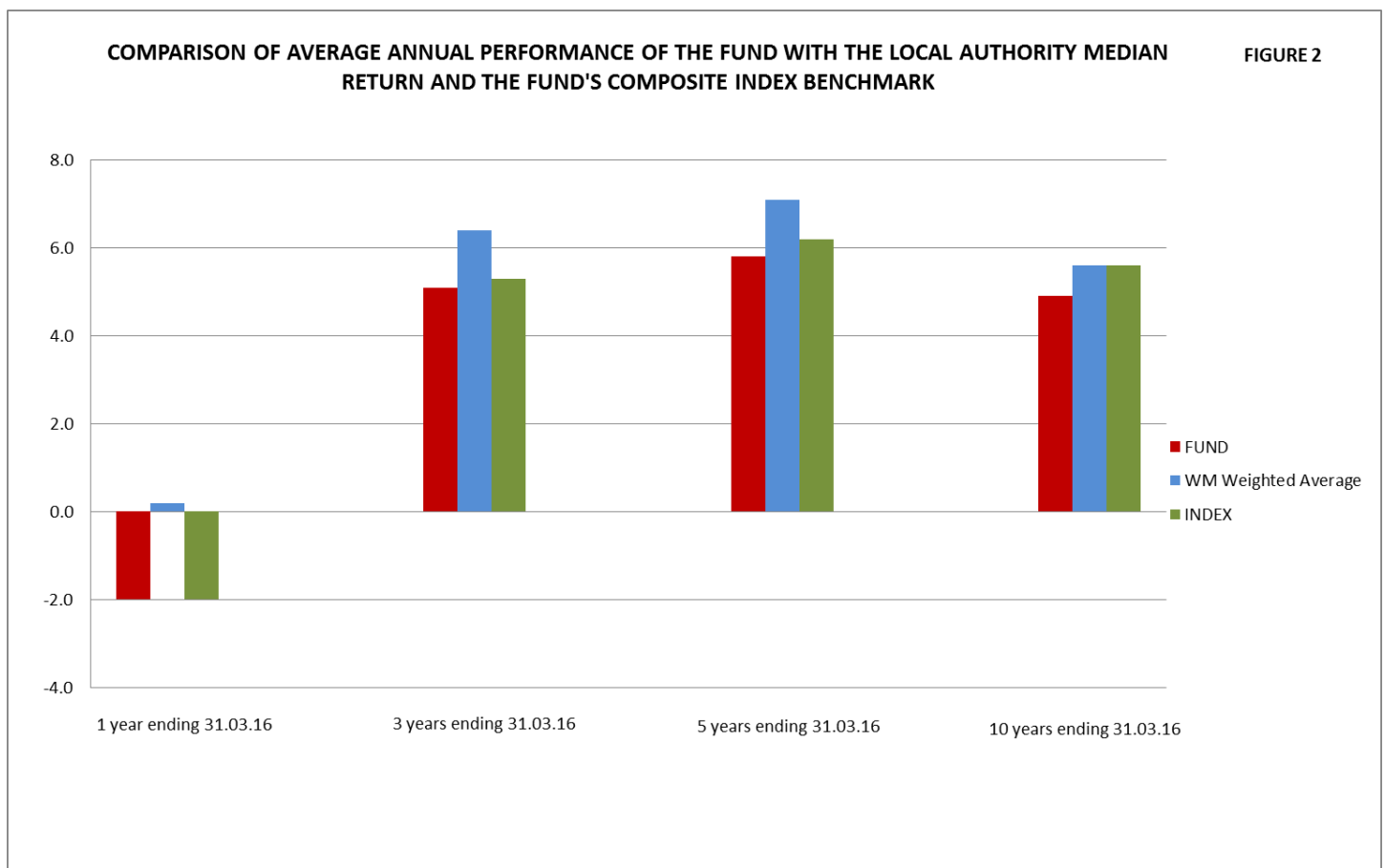
Custody of the Fund's assets is provided by the Global Custodian, BNY Mellon Asset Servicing.

In addition to the custodian's role in the safe-keeping of the Fund's total assets, the company also provides settlement and income collection services, the exercise of voting rights and the execution of corporate actions in conjunction with the investment managers. The appointment of a global custodian also secures an independent confirmation of the fund's assets and their value.

Statistics for measuring the investment managers' performances against the Fund's index benchmarks and against other local authorities, are provided quarterly by the WM Company. The figures show performance in the year 2015/2016 for each Fund by means of a time-weighted return, as recommended by the Society of Investment Analysts.

For the financial year ended 31<sup>st</sup> March 2016 the Worcestershire return of -2.0% equalled the Fund's index benchmark return by 0.2% but underperformed the average Local Authority Universe return by 2.2%.

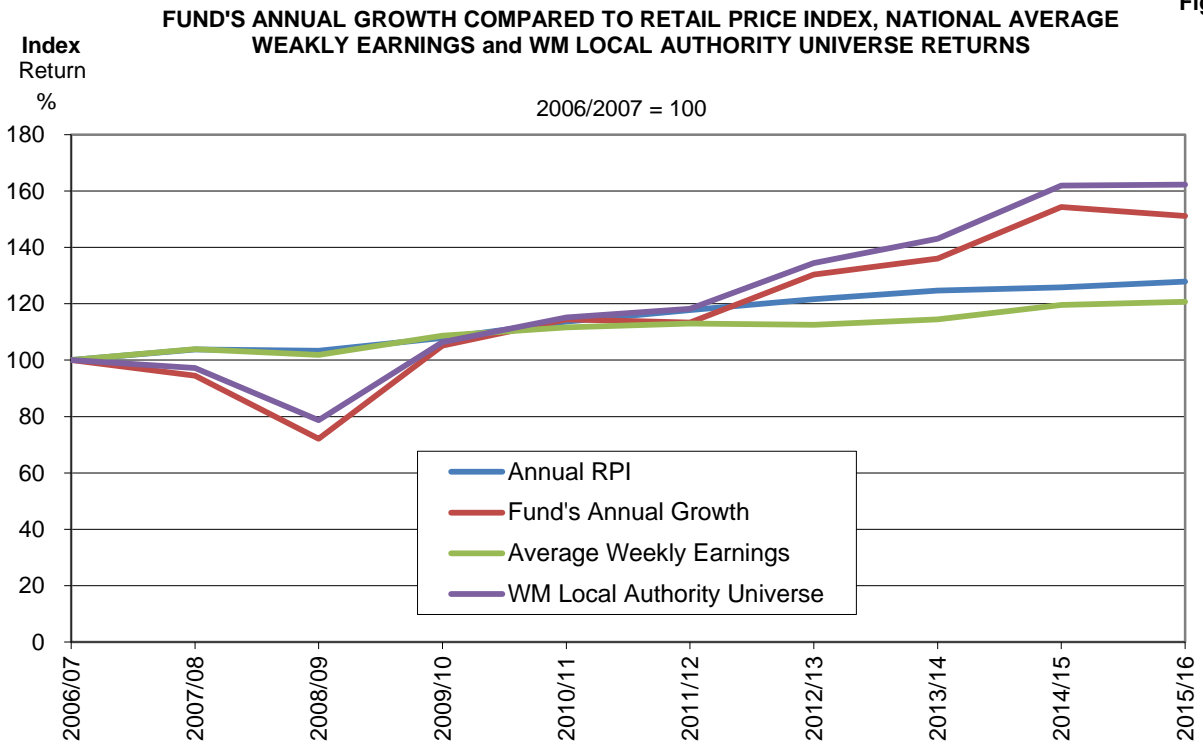
Figure 2 shows comparisons of the performance returns of the Fund with the average Local Authority Fund and the Fund's composite index benchmark over the last one, three, five, and ten years;



The Fund's overweight position held equities and in particular in Emerging Markets Equity and Far East Equities resulted in the fund underperforming its peers over past one, three and five years. Underperformance by the Fund's active managers resulted in the fund underperforming its peers over the past ten years. The strategic asset allocation of the Fund will be reviewed by the Pension Committee in December 2016.

A comparison between the Fund's performance returns against the retail price index and the national average earnings since 2007 is given at Figure 3.

Figure 3



A chart showing the total net assets of the Fund each year since 2006 is given at Figure 4.

Figure 4

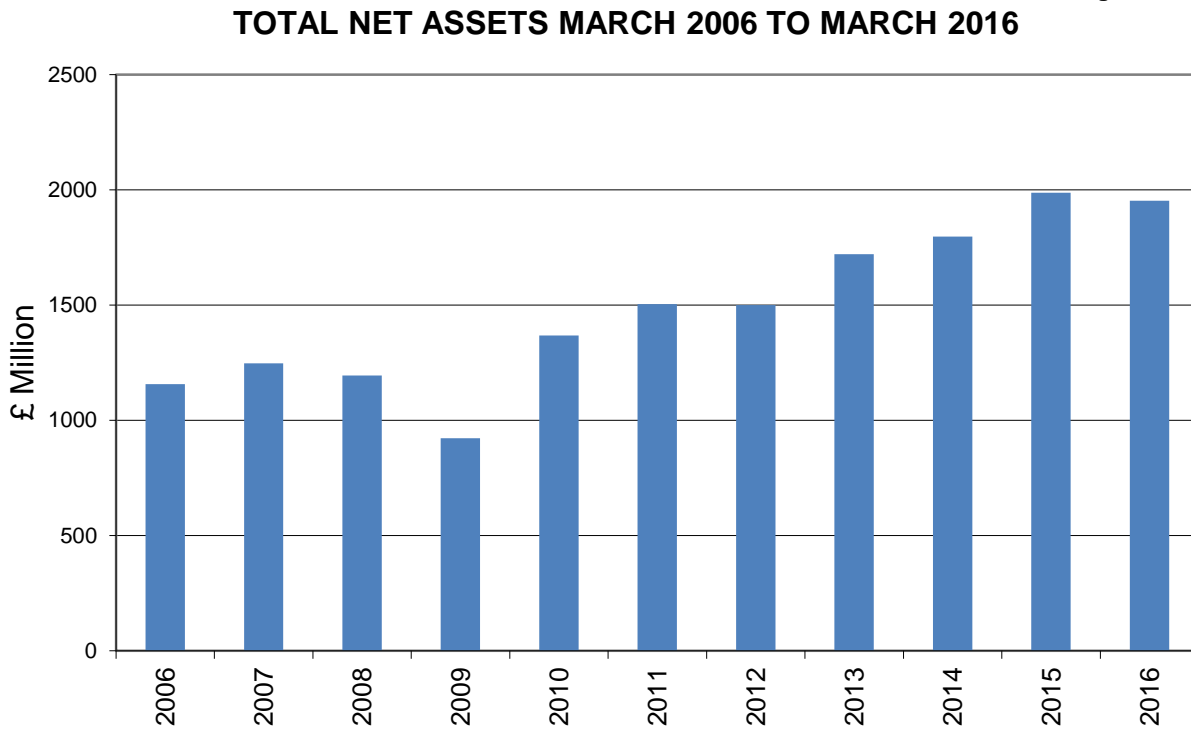
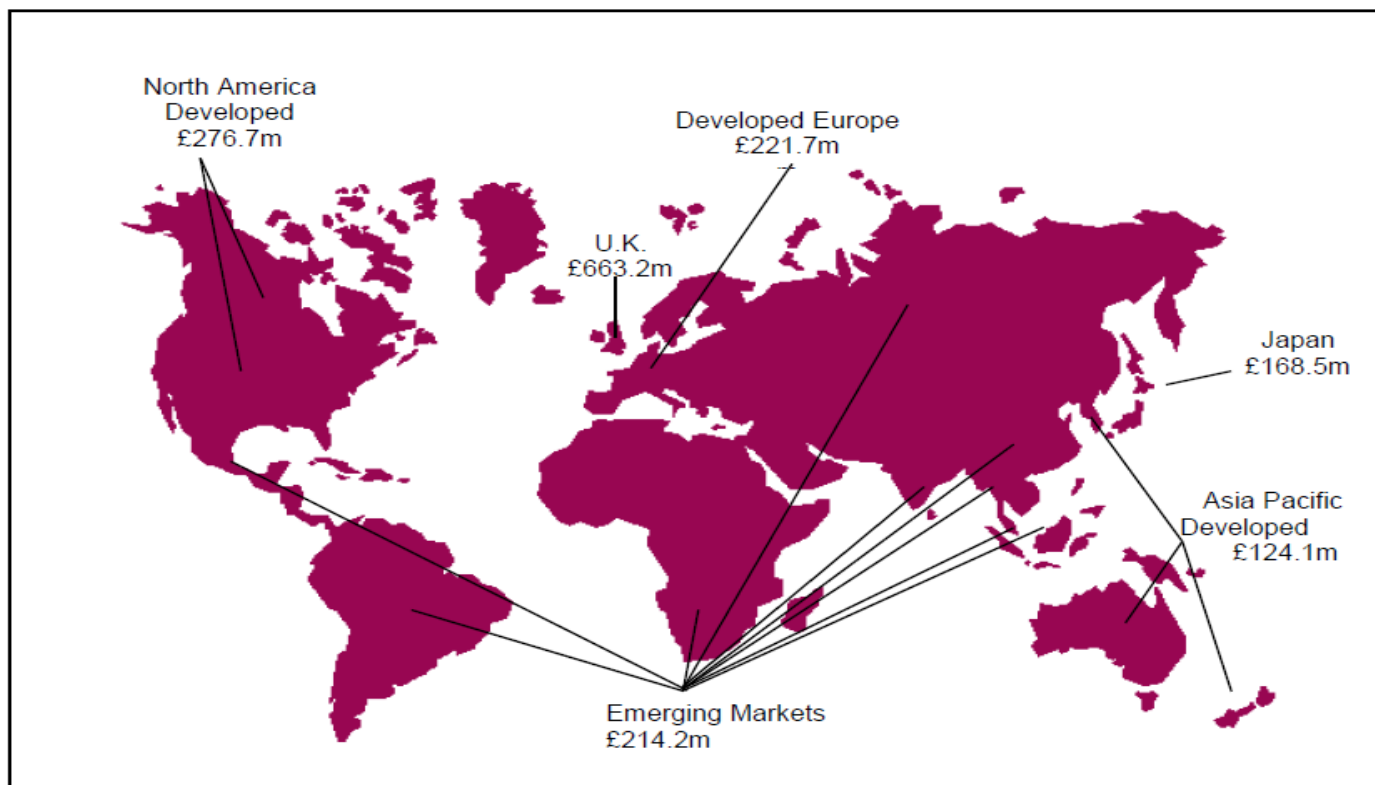




Figure 5 shows the geographical spread of investments (excluding cash, derivatives and global 'Alternative Indices' passive pooled investments)

Figure 5



The Fund's top ten equity holdings (excluding Pooled Funds) are as follows:

	Market Value at 31.3.16 £m	% of Fund Market Value at 31.3.16
Tencent Holdings	9.5	0.5
China Construction Bank	8.0	0.4
China Mobile	7.5	0.4
Taiwan Semiconductor Manufacturing (A)	7.3	0.4
Nippon Telegraph & Telephone	6.9	0.4
Mitsubishi UFJ Financial Group	6.0	0.3
Toyota Motor Corp	5.7	0.3
Nitori Holdings	5.4	0.3
Taiwan Semiconductor Manufacturing (B)	5.4	0.3
Commonwealth Bank of Australia	5.3	0.3

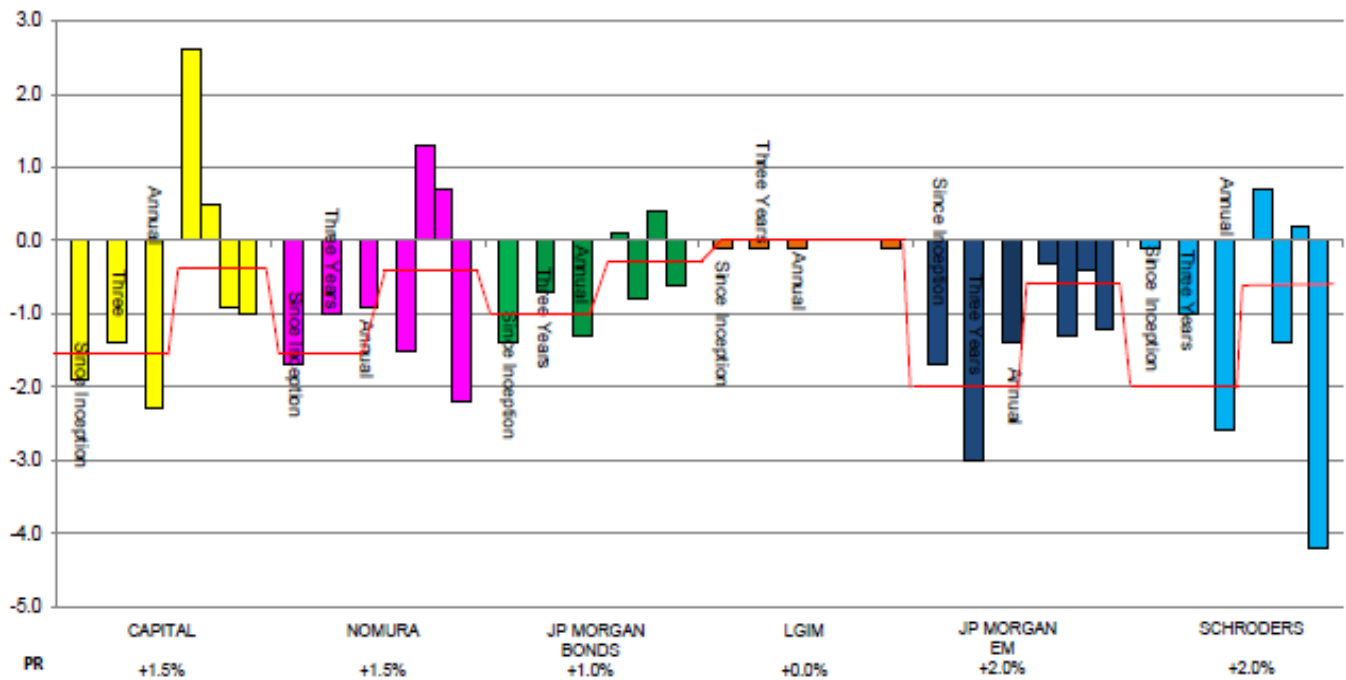
The total value of these ten holdings represents 3.6% of the whole Fund.

Performance results for the Fund's individual managers' are shown below;

Worcestershire County Council Pension Fund - Chart showing for each manager: performance since inception, three years, annual performance April 2015 to March 2016 and latest year in quarter ends June 2015 March 2016, relative to performance requirement

0 = Performance Requirement (PR)

— = benchmark performance



# Report of the Financial Adviser

## A turbulent year behind us, but many challenges lie ahead

The 2015-16 year was a volatile year in world markets, but in aggregate by the year end there was a small decrease in the asset value of Worcestershire County Council Pension Fund. The total value of the Fund at 31 March 2016 was £1,914m, compared to £1,962m at the end of March 2015, a fall of 2.4%. The Fund performed in line with its benchmark performance target over the last year.

After a prolonged period of calm in markets generally, volatility returned with a vengeance in the second quarter, with a lull during the autumn followed by another bout in the final quarter from early January. Given the transition activity that took place during the year, as the alternative investments were funded and the disruption that can cause, the Fund did well to perform in line with the benchmark. It is appropriate to treat the comparison of the Fund's performance to the wider Local Authority Fund universe in the correct context, namely that it is of interest but should not be over emphasised when assessing the Fund's state of health in terms of the ability to meet future liabilities. During the 2015-16 year the Fund did not perform well in comparison to many other LGPS Funds, with a combination of differing asset allocation mix and relatively poor returns from our equity managers being the main factors.

Much has happened at home and abroad over the last year. In the UK we had the General Election to contend with in May, with pollsters and markets alike trying to guess what the outcome would be. Sadly geopolitical unrest continues, which manifested itself uncomfortably close to home with the attacks in Paris and Brussels. In isolation, markets did not appear to have been unduly perturbed by such events. The collapse in global commodity prices had a much greater impact, particularly to the markets of the producer countries, many of these being Emerging Markets. The positive impact of lower oil prices to the global economy was welcome, but this also came with a realisation that the dependence on oil and other carbon fuels is slowly diminishing. Concerns over the health of the Chinese economy was another major factor in the increase in volatility that was seen during the year. While Europe and Japan continued with their attempts to stimulate their economies, in the US they started on the long road to "normality" with a small, but significant, rise in interest rates. It continues to be quite a challenge to identify markets and asset classes that represent good value, with the search for real yields as intense as ever.

Funding of the agreed investments into the Alternatives (including Property) allocation commenced, with drawdowns from the selected property (real estate) and infrastructure funds. This was funded by realisations from the passive equity mandate. While drawdowns will continue, the Fund is already receiving income and some early proceeds from the investments. In addition to the investments already made, due diligence was completed and an investment agreed with Walton Street, a US based real estate debt fund. This prospect was part of the original search, but was at the time only in the early stages of their fund raising programme.

In association with six other LGPS Funds in the Midlands region, the Fund conducted a search for a passive equities, passive fixed income and smart beta strategies manager who could take on all of the individual Funds' requirements. The manager appointed was Legal & General, who were able to offer overall fee savings to the group of over 50 percent. They have therefore replaced UBS as the Fund's passive equities and smart beta strategies manager.

The active equity and bond managers continued to be kept under close review, reflecting ongoing concerns about the ability for some of them to produce consistent results in line with their performance targets. This process not only looked at actual performance, but also at each manager's investment strategy and structure. As a result of a combination of these factors being unsatisfactory, the decision was taken to terminate the North American mandate managed by Capital Group. The assets will now be managed on a temporary passive basis by Legal & General, pending the outcome of the forthcoming strategic asset allocation review.

The main issue that has faced the Fund in the last year has been the requirement of Government for LGPS Funds to bring forward plans to pool their assets into investment vehicles with assets under management of circa £25bn as a minimum. Worcestershire has chosen to work with seven other LGPS Funds in the region, mostly with whom a relationship had already been formed during the passive manager search, under the title of LGPS Central. The member Funds are Cheshire, Derbyshire, Leicestershire, Nottinghamshire, Shropshire, Staffordshire, West Midlands and Worcestershire, with combined assets under management of £35bn. While management of the Fund assets would become the responsibility of LGPS Central, the responsibility for deciding on asset allocation will remain with the individual Funds, as will the responsibility for meeting their liabilities. The additional workload that this requirement has placed on LGPS Funds has been very considerable, which along with a very short timetable, has placed considerable strain on all those concerned. They should be commended for managing this effectively, which is in addition to their usual Fund duties.

Part of the traditional workload is the Triennial valuation, which is this year. As has been the case in recent times, the focus will be on the scale of the difference in value between the Fund's liabilities, and the assets that are available to meet those, "the deficit". A strategy is in place to manage the reduction and eventual elimination of the deficit over time. Once the Fund Actuary has produced the valuation, a strategic asset allocation review is undertaken to ensure that the Fund's assets continue to be managed in the most effective way to meet the liabilities, or put simply, paying members' pensions.

## Risk Management

The Pension Fund is subject to many different risks in areas such as; governance, investments, funding, administration and communications. In order to manage these risks a Pension Fund Risk Register is maintained and reviewed on a quarterly basis. Risks identified have been reduced to an acceptable level through planned actions. The register is managed by the Chief Financial Officer and risks have been identified and assigned to 'Risk Owners'.

The key risks identified within the Pension Fund risk register are as follows;

Objectives area at risk	Objective at risk	Description of risk or not achieving the objectives	Risk Category	Risk Type	Gross Risk Score	Actions Taken	Residual Risk Score
Investments	To maximise the returns from investments with reasonable risk parameters.	If investment return is below that assumed by the actuary in funding the plan this could lead to an increasing deficit and additional contribution requirements. The larger the level of mismatch between assets and liabilities the bigger the risk.	Directorate Threat	Financial	12	Diversified portfolio, annual strategy review, asset liability study, option to extend recovery periods to smooth contribution increases.	9
Investments	To maximise the returns from investments with reasonable risk parameters.	If investment strategy is inconsistent with funding plan then it can lead to employers paying the incorrect contribution rate.	Directorate Threat	Financial / Reputational	12	Triennial reviews linked with funding strategy and investment strategy. Asset liability study, SIP, interim reviews, Co-ordination between actuary and investment consultant.	2
Funding	To determine employer contribution requirements recognising the desirability of maintaining as nearly constant employer contributions as possible.	Mismatch in asset returns and liability movements result in increased employer contributions.	Strategic Threat	Financial / Reputational	12	Diversified investment structure and frequent monitoring against targets to adjust funding plans accordingly through the FSS. Employers are kept informed as appropriate.	6
Administration	Deliver a high quality, friendly and informative service to all beneficiaries, potential beneficiaries and employers at the point of need.	Failure to administer scheme in line with regulations and policies.	Directorate threat	Regulatory Compliance/Reputational	12	Scheme administration and communication is reviewed by the Worcestershire County Council Pension Board to ensure compliance with regulations. A review of pension administration resources is being undertaken in 2016/17 to ensure sufficient resources are in place to meet scheme administration requirements.	3

The nature and extent of risks arising from Financial Instruments are detailed in note 15 of the Pension Fund Accounts.

## 2. Worcestershire County Council Pension Fund Account

For the year ended 31 March 2016

2014/15 restated £m		Notes	2015/16 £m
	<b>Dealings with members, employers and others directly involved in the fund</b>		
99.6	Contributions	5	104.3
4.1	Transfers in from other pension funds	6	5.4
<b>103.7</b>			<b>109.7</b>
(92.8)	Benefits	7	(93.9)
(57.3)	Payments to and on account of leavers	8	(7.3)
<b>(150.1)</b>			<b>(101.2)</b>
<b>(46.4)</b>	<b>Net additions / (Withdrawals) from dealings with members</b>		<b>8.5</b>
(1.1)	Administrative expenses	9	(1.2)
(5.4)	Management expenses	10	(6.8)
	<b>Returns on investments</b>		
43.4	Investment income	11	40.0
(2.6)	Taxes on income	12	(1.9)
202.3	Profit and losses on disposal of investments and changes in the market value of investments	13a	(73.6)
<b>243.1</b>	<b>Net return on investments</b>		<b>(35.5)</b>
190.2	<b>Net increase / (decrease) in the net assets available for benefits during the year</b>		<b>(35.0)</b>
<b>1,797.1</b>	<b>Opening fund net assets of the scheme</b>		<b>1,987.3</b>
<b>1,987.3</b>	<b>Closing fund net assets of the scheme</b>		<b>1,952.3</b>

### 3. Net Assets Statement for the year ended 31 March 2016

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2014/15 restated £m		Notes	2015/16 £m
1,960.6	Investment Assets	13	1,918.4
15.6	Cash deposits	13	20.0
<b>1,976.2</b>			<b>1,938.4</b>
(6.2)	Investment Liabilities	13	(5.6)
18.5	Current Assets*	16	21.2
3.0	Non Current Assets*	17	2.2
(4.2)	Current Liabilities	18	(3.9)
<b>1,987.3</b>	<b>Net Assets of the fund available to fund benefits at the period end</b>		<b>1,952.3</b>

\*The Net Assets Statement 2014/15 has been restated due to Current Assets being reduced by £0.7m to £18.5m and Non-Current Assets being increased by £0.7m to £3.0m. This is due to a restatement of the 2014/15 Current Assets and Non-Current Assets in notes 16 and 17 to adjust for the date the Magistrates Court bulk transfer payment is due to be paid to the fund.

The Financial Statements do not take into account liabilities to pay pensions and other benefits after the period end. The actuarial present value of promised retirement benefits (determined in accordance with IAS 19) are disclosed in the Actuarial Statement included in the Pension Fund Annual Report and note 2 to the accounts.

# 4. Notes to the Pension Fund Accounts

## 1. Description of Fund

### a) General

The Pension Fund is administered by the County Council on behalf of their own employees, those of the Herefordshire Council, the District Councils, Private Sector admitted bodies with staff transferred under TUPE from the Administering Authority and other bodies in the county of Worcestershire, other than teachers, police officers, and fire fighters.

In matters relating to the management of the Fund's assets the Pension Committee is advised in relation to asset allocation decisions and the monitoring of external managers' performance by the Pension Investment Advisory Panel, which includes an independent financial adviser and the scheme manager. The Pension Committee consists of County Councillors and an Employer and Employee Representative. Formal monitoring takes place on a quarterly basis through meetings with investment managers to discuss their performance. Asset allocation is reviewed at least annually and pension administration issues are discussed quarterly at the Pension Administration Advisory Forum with any resulting recommendations considered by the Pension Committee. LGPS regulations on the new governance requirements were published in the first quarter of 2015 and Council approved recommendations in February 2015 to introduce the new Pension Committee from 1<sup>st</sup> June 2015 and to implement a new Pension Board from 1<sup>st</sup> April 2015.

The day to day management of the Fund's investments is divided between ten external investment managers operating in accordance with mandates set out in the Statement of Investment Principles.

On 25<sup>th</sup> November 2015, DCLG published its response to the May 2014 consultation (Opportunities for collaboration, cost savings and efficiencies). It said responsibility for asset allocation would stay with the 90 administering authorities and that savings could be delivered through the use of asset pooling and, in particular, collective investment vehicles. Worcestershire County Council Pension Fund in collaboration with eight other Local Authorities under the brand 'LGPS Central' submitted their initial proposals to the Government by 19<sup>th</sup> February 2016. By 15<sup>th</sup> July 2016 Funds must make a final submission that fully addresses the government's pooling criteria, which will include a business plan to pool assets under a regulated structure from 1<sup>st</sup> April 2018.

### b) Membership

A list of scheduled and admitted bodies contributing to the Fund is given in Note 25 to these accounts.

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme.

Organisations participating in the Worcestershire County Council Pension Fund include:

- Scheduled bodies, which are the local authorities and similar bodies whose staff are automatically entitled to be members of the fund.
- Admitted bodies, which are other organisations that participate in the fund under an admission agreement between the fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

There are 209 employer organisations within the Worcestershire County Council Pension Fund including Worcestershire County Council.

The following table provides detail of fund membership:

	31 March 2015	31 March 2016
Contributors to the fund	21,569	22,697
Pensions paid	15,768	16,353
Deferred members	17,938	18,771
	<b>55,275</b>	<b>57,821</b>

A separate detailed Annual Report and Accounts, including the Statement of Investment Principles, is available from the Chief Financial Officer, Worcestershire County Council, County Hall, Spetchley Road, Worcester, WR5 2NP. The report is also available on the Council's website: [www.worcestershire.gov.uk/downloads/download/697/pension\\_fund\\_annual\\_report](http://www.worcestershire.gov.uk/downloads/download/697/pension_fund_annual_report)

### c) Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the fund in accordance with the LGPS Regulations 2013 and range from 5.5% to 12.5% of pensionable pay for the financial year ending March 2016. Employee contributions are matched by employers' contributions which are set based on triennial funding valuations. The last such valuation was at 31 March 2013. Currently, employer contribution rates range from 5.5% to 35.6% of pensionable pay. The common 2015/16 employer contribution rate for the fund is 14.1%. In order to ensure employer contribution increases, required by the fund's actuary following the 31<sup>st</sup> March 2013 actuarial valuation, remained affordable, the administering authority agreed with the fund's actuary to phase 23 employer contribution increases over a six year period.

## d) Pension Benefits

Benefits payable from the fund are governed by the Superannuation Act 1972, the Local Government Pension Scheme Regulations 2013 and the Local Government Pension Scheme (Transitional Provisions, Savings and Amendments) Regulations 2014.

### Retirement Benefits

For each year of membership in the main scheme, members build up a pension of a 49<sup>th</sup> of the pay received during that year. This pension is then increased each year in line with inflation, to maintain its value in real terms. Members in the 50/50 option build up a pension of a 98<sup>th</sup> of the pay received during that year, which is again protected against inflation.

Ill health pensions can be awarded based on one of three tiers for those that satisfy the scheme's criteria for permanent incapacity. Those in the 50/50 option have full ill-health and death cover.

Membership that was built up before 1 April 2014 continues to provide benefits as it did at the time. Membership from 1 April 2008 to 31 March 2014 provides final salary pensions based on 60ths. Membership before that also provides final salary benefits based on 80ths. Members can normally exchange some annual pension for a larger lump sum at the rate of 1:12, i.e. every £1 of annual pension given up in exchange for £12 lump sum. HMRC limits apply.

Generally a minimum of two years membership is required to draw retirement benefits.

### Age of retirement

- Normal pension age is 65 or State pension age, whichever is the later, but can be paid earlier:
- Pension benefits are payable at any age if awarded due to ill health
- Members may retire with unreduced benefits from age 55 onwards if their retirement is on the grounds of redundancy or business efficiency
- Members who have left employment may request payment of benefits from age 55 onwards, but actuarial reductions may apply where benefits come into payment before normal retirement age
- Members who remain in employment may also ask to retire flexibly from age 55 onwards if they reduce their hours of work or grade. Employer consent is required and actuarial reductions may apply
- Payment of benefits may be delayed beyond normal pension age but only up to age 75.

There are also various protections regarding membership that are linked to earlier normal retirement ages that applied in earlier versions of the scheme.

### Death Benefits In service

A lump sum death grant is payable, normally equivalent to three years assumed pay. The Administering authority has absolute discretion over the distribution of this lump sum among the deceased's relatives, dependants, personal representatives or nominees. Pensions may also be payable to the member's spouse, civil partner, eligible cohabiting partner and eligible children.

### After retirement

A death grant is payable if less than ten years pension has been paid and the pensioner is under age 75 at the date of death, the balance often years pension is paid as a lump sum. Pensions are also normally payable to the member's spouse, civil partner, eligible cohabiting partner and any eligible dependent children.

### Cost of Living Increases

Career average pensions that are being built up and pensions in payment are increased annually to protect them from inflation. Pension increases are currently in line with the Consumer Prices Index (CPI). Where a member has a guaranteed minimum pension (which relates to membership during SERPS prior to 5 April 1997) some of the pension increase may be paid with the State Pension.

### Leaving before pension age

Members leaving before becoming entitled to receive pension benefits can apply for a refund of pension contributions paid if their scheme membership is less than two years. Members with more than two years membership have the option to defer their benefits in the fund until normal retirement age or transfer their benefits to another pension scheme.

Further details regarding LGPS benefits can be found at: [www.worcestershire.gov.uk/pensions](http://www.worcestershire.gov.uk/pensions) or Email: [pensions@worcestershire.gov.uk](mailto:pensions@worcestershire.gov.uk)

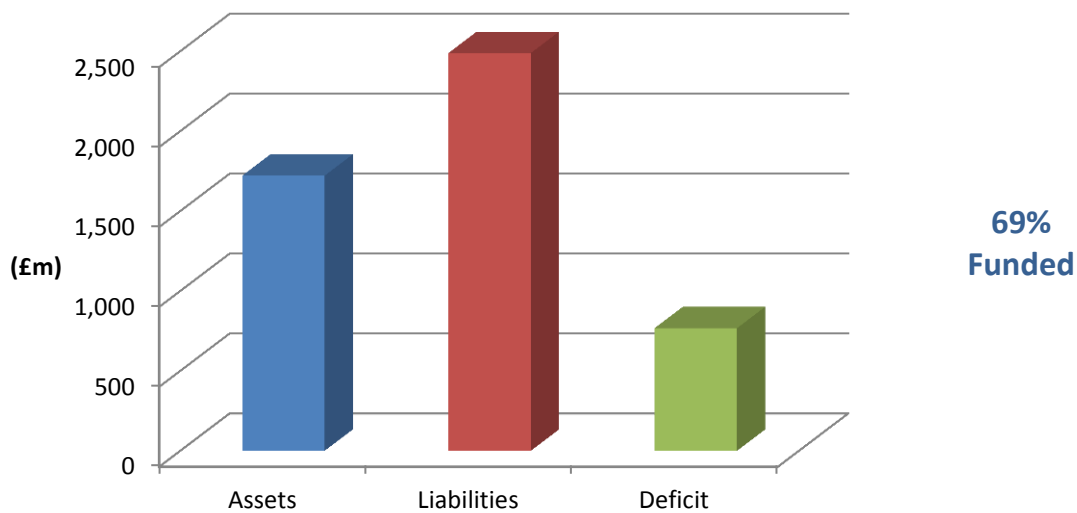
## 2. Actuarial Valuation and Actuarial Present Value of Promised Retirement Benefits

This statement has been provided to meet the requirements under Regulation 57(1)(d) of The Local Government Pension Scheme Regulations 2013.

An actuarial valuation of the Worcestershire County Council Pension Fund was carried out as at 31 March 2013 to determine the contribution rates with effect from 1 April 2014 to 31 March 2017.

On the basis of the assumptions adopted, the Fund's assets of £1,721 million (£1,366 million 31/03/2010) represented 69% (69% 2010) of the Fund's past service liabilities of £2,488 million (£1,979 million 31/03/2010) (the "Funding Target") at the valuation date.





The valuation also showed that a common rate of contribution of 14.1% of pensionable pay per annum was required from employers. The common rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date.

Adopting the same method and assumptions as used for calculating the funding target, the deficit of £767 million would be eliminated by a contribution addition of £41m per annum increasing at 4.1% per annum (equivalent to 12% of projected Pensionable Pay at the valuation date) for 21 years.

Further details regarding the results of the valuation are contained in the formal report on the actuarial valuation dated March 2014.

In practice, each individual employer's position is assessed separately and the contributions required are set out in the report. In addition to the certified contribution rates, payments to cover additional liabilities arising from early retirements (other than ill-health retirements) will be made to the Fund by the employers.

The funding plan adopted in assessing the contributions for each individual employer is in accordance with the Funding Strategy Statement (FSS). Any different approaches adopted, e.g. with regard to the implementation of contribution increases and deficit recovery periods, are as determined through the FSS consultation process.

The valuation was carried out using the projected unit actuarial method and the main actuarial assumptions used for assessing the Funding Target and the common contribution rate were as follows:

	For past service liabilities (Funding Target)	For future service liabilities (Common Contribution Rate)
Rate of return on investments (discount rate)*	4.7% per annum	5.6% per annum
Rate of pay increases (long term)**	4.1% per annum	4.1% per annum
Rate of increases in pensions in payment (in excess of Guaranteed Minimum Pension)	2.6% per annum	2.6% per annum

\* The Fund's return for 2015/16 was (2.0)% but over the three years ended 31<sup>st</sup> March 2016 has achieved a return of 5.1% per annum.

\*\* Allowance was also made for short-term public sector pay restraint over a 5 year period.

The assets were assessed at market value.

The next triennial actuarial valuation of the Fund is due as at 31 March 2016. Based on the results of this valuation, the contribution rates payable by the individual employers will be revised with effect from 1 April 2017.

### Actuarial Present Value of Promised Retirement Benefits for the Purposes of IAS 26

IAS 26 requires the present value of the Fund's promised retirement benefits to be disclosed, and for this purpose the actuarial assumptions and methodology used should be based on IAS 19 rather than the assumptions and methodology used for funding purposes.

In order to assess the value of the benefits on this basis, we have used the same actuarial assumptions as those used for funding purposes, other than the discount rate where we have used a rate of 4.2% p.a. rather than the rate as outlined above. We have also used valuation methodology in connection with ill-health and death benefits which is consistent with IAS 19. On this basis, the value of the Fund's promised retirement benefits as at 31 March 2013 was £2,771 million. This value is £223 million higher than the Fund's promised retirement benefits calculated under 25IAS19, and is only provided for financial reporting purposes.

### 3. Pension Fund Investments 2015/16

The proportion of the market value of investment assets held by the external fund managers at the year-end was:

External Fund Manager	31 March 2015		31 March 2016	
	£m	%	£m	%
	JP Morgan Asset Management (Bonds)	129.8	7	131.2
JP Morgan Asset Management (Emerging Markets)	119.0	6	109.9	6
UBS Global Asset Management (Passive)	1,104.6	56	0.0	0
Capital International Ltd	174.3	9	179.5	9
Nomura Asset Management UK Ltd	296.3	15	287.1	15
Schroder Investment Management	131.3	7	119.1	6
Legal and General Asset Management	0.0	0	933.4	49
Green Investment Bank	0.0	0	34.2	2
Hermes	0.0	0	38.0	2
Invesco	0.0	0	61.0	3
VENN	0.0	0	22.8	1
Walton Street	0.0	0	4.4	0
WCC Managed Account	7.8	0	8.1	0
	<b>1,963.1</b>	<b>100</b>	<b>1,928.7</b>	<b>100</b>

The following investments represent more than 5% of the net assets of the scheme:

Security	Market value	% of total fund	Market value	% of total fund
	31 March 2015		31 March 2016	
	£m		£m	
UBS Global Asset Management Life UK Equity Tracker	173.1	8.7	0.0	0.0
UBS Global Asset Management Life Europe ex-UK Equity Tracker	128.4	6.5	0.0	0.0
LGIM – UK Equity Index Pooled Fund	0.0	0.0	545.7	28.2
LGIM – Europe (ex-UK) Index Pooled Fund	0.0	0.0	114.9	6.0

The Fund operates the practice of lending stock to a third party for a financial consideration.

Securities released to a third party under the stock lending agreement with the Fund's custodian, ABN AMRO Mellon Global Securities B.V., are included in the net assets statement to reflect the Fund's continuing economic interest of a proprietary nature in those securities.

The total amount of stock lent at the year-end was £15.3million (2015 £26.2million). Counterparty risk is managed through holding collateral at the fund's custodian bank. The total collateral, which consisted of acceptable corporate and sovereign debt as well as equities was £16.2million (2015 £27.9million) representing 106% of stock lent.

Income received from stock lending activities was £0.1million for the year ending 31 March 2016 (2015 £0.1million). This is included within the 'Investment Income' figure detailed on the Pension Fund Account.

Stock lending commissions are remitted to the fund via the custodian. During the period the stock is on loan, the voting rights of the loaned stocks are passed to the borrower.

There are no liabilities associated with the loaned assets.

### 4. Events after the Balance Sheet Date

The Statement of Accounts was authorised for issue by the Chief Financial Officer on [to be included] 2016. Events taking place after this date are not reflected in the financial statements or notes. The financial statements and notes have not been adjusted for the following events which took place after 31 March 2016 although they provide information that is relevant to an understanding of the Fund's position but do not relate to conditions at that date:

Following a decision taken by the Pension Committee to terminate the mandate managed by Capital International on 27<sup>th</sup> April 2016, the assets managed by Capital International were transferred to Legal and General Asset Management for allocation to the North America section of their passive equity mandate.

## 5. Contributions Receivable

By category:

	2014/15	2015/16
	£m	£m
Employers		
Normal contributions	42.5	45.6
Deficit recovery contributions	33.1	33.5
Augmentation contributions	2.9	3.5
Employees		
Normal contributions	20.7	21.3
Additional contributions	0.4	0.4
	<b>99.6</b>	<b>104.3</b>

By authority:

	2014/15	2015/16
	£m	£m
Worcestershire County Council	31.0	31.3
Scheduled bodies*	56.3	60.1
Community admission bodies	7.8	7.8
Transferee admission bodies	3.9	4.6
Designated bodies	0.6	0.5
	<b>99.6</b>	<b>104.3</b>

\* The increase in Scheduled Bodies' contributions is mainly a result of the maintained schools converting to Academies during 2015/16. Maintained schools are included within Worcestershire County Council's contributions, whilst Academies are Scheduled bodies in the Fund.

## 6. Transfers in and from other Pension Funds

	2014/15	2015/16
	£m	£m
Individual transfers	4.1	5.4
	<b>4.1</b>	<b>5.4</b>

## 7. Benefits Payable

By category:

	2014/15	2015/16
	£m	£m
Pensions	72.1	75.0
Commutations and lump sum retirement benefits	18.9	17.1
Lump sum death benefits	1.8	1.8
	<b>92.8</b>	<b>93.9</b>

By authority:

	2014/15	2015/16
	£m	£m
Worcestershire County Council	35.9	37.8
Scheduled bodies	48.0	47.0
Admitted bodies	1.7	1.7
Community admission bodies	5.3	4.7
Transferee admission bodies	1.5	2.2
Designated bodies	0.4	0.5
	<b>92.8</b>	<b>93.9</b>

## 8. Payments to and on Account of Leavers

	2014/15	2015/16
	£m	£m
Individual transfers	5.0	6.1
Group transfers	52.3	1.2
	<b>57.3</b>	<b>7.3</b>

A group transfer out of the Probation Service to the Greater Manchester Pension Fund for £52.3million occurred in February 2015.

## 9. Administrative Expenses

	2014/15	2015/16
	£m	£m
Employee expenses	0.4	0.4
Support services	0.3	0.3
Actuarial services	0.1	0.2
Other expenses	0.3	0.3
	<b>1.1</b>	<b>1.2</b>

The audit fee for work completed by the Fund's external auditors for the year ended 31<sup>st</sup> March 2016 was £26,156 (£26,156 for the year ended 31<sup>st</sup> March 2015)

## 10. Management Expenses

	2014/15	2015/16
	restated	
	£m	£m
<b>Oversight and Governance</b>	0.1	0.1
<b>Investment Management Expenses</b>		
Administration, management and custody fees*	5.0	6.5
Other expenses	0.3	0.2
	<b>5.4</b>	<b>6.8</b>

The £6.8m management expenses incurred in 2015/16 represent 0.35% or 35 bps of the market value of the fund's assets as at 31<sup>st</sup> March 2016 (0.27% or 27bps 31<sup>st</sup> March 2015). The increase in management expenses is mainly due to addition of pooled property investments and pooled infrastructure investments to the fund's portfolio. The cash for these investments was transitioned from the overweight position held in UK passive equities, which have a very low management fee in comparison. The reason for the investment in pooled property investments and pooled infrastructure investments was to further diversify the fund's assets whilst maintaining long term target investment returns. These investments have a J-Curve return profile, so are expected to provide increased returns as the pooled funds mature.

\* The Fund has applied CIPFA's guidance 'Accounting for Local Government Pension Scheme Management Costs', which requires a change in the reporting of external investment management fees and transaction costs that are deducted from asset values (rather than invoiced and paid directly). These are now shown gross: the effect of this has been to increase investment management expenses from £5.7 million to £6.7 million for 2015/16 (£4.2 million to £5.3 million 2014/15). It is important to note that this is a change in reporting only and does not represent an actual increase in costs, nor a decrease in the Fund's resources to pay pension benefits.

## 11. Investment Income

	2014/15	2015/16
	£m	£m
Fixed interest securities	4.2	4.3
Equity dividends	38.6	32.5
Pooled Property investments	0.0	0.7
Pooled Infrastructure investments	0.0	1.6
Interest on cash deposits	0.5	0.8
Securities lending	0.1	0.1
	<b>43.4</b>	<b>40.0</b>

## 12. Taxes on Income

	2014/15 £m	2015/16 £m
Withholding tax - equities	(2.6)	(1.9)
	<b>(2.6)</b>	<b>(1.9)</b>

## 13. Investments

	Market value 31 March 2015 restated £m	Market Value 31 March 2016 £m
<b>Investment assets</b>		
Fixed interest securities*	127.4	119.5
Equities*	1,199.9	679.7
Pooled investment vehicles	623.3	947.8
Pooled property investments	0.0	88.2
Pooled Infrastructure investments	0.0	72.2
Derivatives - futures	0.1	0.0
Derivatives - forward FX	0.6	3.1
Cash deposits	15.6	20.0
Investment income due	6.9	4.1
Amounts receivable for sales	2.4	3.8
<b>Total investment assets</b>	<b>1,976.2</b>	<b>1,938.4</b>
<b>Investment liabilities</b>		
Derivatives - futures	(0.2)	(0.1)
Derivatives - forward FX	(3.2)	(0.5)
Amounts payable for purchases	(2.8)	(5.0)
<b>Total investment liabilities</b>	<b>(6.2)</b>	<b>(5.6)</b>
<b>Net investment assets</b>	<b>1,970.0</b>	<b>1,932.8</b>

\* The Fund's Global Custodian reclassified a 2014/15 hybrid bond / equity security £0.4 million from Overseas Fixed Interest Securities Corporate Quoted to Overseas Equities Quoted

### 13 a: Reconciliation of movements in investments and derivatives

	Market value 31 March 2015	Purchases during the year	Sales during the year and	Change in market value during the year	Market value 31 March 2016
	£m	and derivative payments £m	derivative receipts £m	£m	£m
Fixed interest securities	127.4	74.2	(83.8)	1.7	119.5
Equities	1,199.9	363.6	(801.5)	(82.3)	679.7
Pooled investment vehicles	623.3	954.1	(638.9)	9.3	947.8
Pooled Property investments	0.0	91.9	(5.7)	2.0	88.2
Pooled Infrastructure investments	0.0	89.7	(18.8)	1.3	72.2
	<b>1,950.6</b>	<b>1,573.5</b>	<b>(1,548.7)</b>	<b>(68.0)</b>	<b>1,907.4</b>
<b>Derivative contracts:</b>					
Futures	(0.1)	3.2	(2.7)	(0.5)	(0.1)
Forward currency contracts	(2.6)	20.5	(11.7)	(3.6)	2.6
	<b>1,947.9</b>	<b>1,597.2</b>	<b>(1,563.1)</b>	<b>(72.1)</b>	<b>1,909.9</b>
<b>Other investment balances:</b>					
Cash deposits	15.6			(1.5)	20.0
Investment income due	6.9				4.1
Amount receivable for sales of investments	2.4				3.8
Amounts payable for purchases of investments	(2.8)				(5.0)
<b>Net investment assets</b>	<b>1,970.0</b>			<b>(73.6)</b>	<b>1,932.8</b>

The change in market value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments during the year.

	Market value 31 March 2014	Purchases during the year	Sales during the year and	Change in market value during the year	Market value 31 March 2015
	£m	and derivative payments restated £m	derivative receipts restated £m	restated £m	restated £m
Fixed interest securities	116.9	89.8	(88.1)	8.8	127.4
Equities	1,091.8	307.9	(319.3)	119.5	1,199.9
Pooled investment vehicles	540.2	9.0	(1.4)	75.5	623.3
	<b>1,748.9</b>	<b>406.7</b>	<b>(408.8)</b>	<b>203.8</b>	<b>1,950.6</b>
<b>Derivative contracts:</b>					
Futures	(0.0)	3.0	(3.0)	(0.1)	(0.1)
Forward currency contracts	(0.1)	13.3	(12.6)	(3.2)	(2.6)
	<b>1,748.8</b>	<b>423.0</b>	<b>(424.4)</b>	<b>200.5</b>	<b>1,947.9</b>
<b>Other investment balances:</b>					
Cash deposits	26.2			1.8	15.6
Investment income due	6.6				6.9
Amount receivable for sales of investments	8.4				2.4
Amounts payable for purchases of investments	(8.1)				(2.8)
<b>Net investment assets</b>	<b>1,781.9</b>			<b>202.3</b>	<b>1,970.0</b>

The change in market value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments during the year.

Transaction costs are not included in the cost of purchases and sale proceeds, as they have been included in Investment Management Expenses, as per CIPFA guidance. Transaction costs include costs charged directly to the scheme such as fees, commissions, and other fees. Transaction costs incurred during the year amounted to £0.9 million, (2014/15 £1.1 million). These transaction costs represent 0.05% or 5bps of the Market Value of the Fund's assets as at 31<sup>st</sup> March 2016 (6bps at 31<sup>st</sup> March 2015).

Indirect costs are incurred through the bid-offer spread on investments within pooled investments vehicles. The amount of indirect costs is not separately provided to the scheme.

### Note 13 b: Analysis of Investments (excluding derivative contracts, cash and other investment balances)

	31 March 2015 restated £m	31 March 2016 £m
<b>Fixed interest securities</b>		
UK corporate quoted	13.4	8.1
Overseas public sector quoted	0.2	0.0
Overseas corporate quoted	113.8	111.4
	<b>127.4</b>	<b>119.5</b>
<b>Equities</b>		
UK quoted	433.3	14.2
Overseas quoted	766.6	665.5
	<b>1,199.9</b>	<b>679.7</b>
<b>Pooled Investment Vehicles</b>		
Other UK managed funds – UK equities	201.4	545.7
– Overseas equities	163.0	148.6
– Global equities	242.7	239.1
Other overseas managed funds – Overseas equities	16.2	14.4
	<b>623.3</b>	<b>947.8</b>
<b>Pooled Funds - Additional Analysis</b>		
Pooled property investments - UK	0.0	22.8
Pooled property investments - overseas	0.0	65.4
	<b>0.0</b>	<b>88.2</b>
Pooled Infrastructure investments - UK	0.0	72.2
	<b>0.0</b>	<b>72.2</b>
Derivatives - futures	0.1	0.0
Derivatives - forward FX	0.6	3.1
Cash deposits	15.6	20.0
Investment income due	6.9	4.1
Amounts receivable for sales	2.4	3.8
<b>Total investment assets</b>	<b>1,976.2</b>	<b>1,938.4</b>
<b>Investment liabilities</b>		
Derivatives - futures	(0.2)	(0.1)
Derivatives - forward FX	(3.2)	(0.5)
Amounts payable for purchases	(2.8)	(5.0)

**Total investment liabilities** (6.2) (5.6)

**Net investment assets** 1,970.0 1,932.8

## Analysis of derivatives

### Objectives and policies for holding derivatives

Most of the holding in derivatives is to hedge exposures to reduce risk in the fund. Derivatives may be used to gain exposure to an asset more efficiently than holding the underlying asset. The use of derivatives is managed in line with the investment management agreement between the fund and investment managers.

#### a) Futures

The fund's investment managers hold cash balances in order to ensure efficient and timely trading when opportunities arise. The fund's management did not want this cash to be 'out of the market' and so enabled a number of investment managers to buy and sell futures contracts which had an underlying economic value broadly equivalent to the cash held. The economic exposure represents the notional value of the stock purchased under futures contracts and is therefore subject to market movements. The portfolio cannot be geared to and must have the liquidity needed to cover open positions. Derivative receipts and payments represent the realised gains and losses on futures contracts.

#### b) Forward foreign currency

In order to maintain appropriate diversification and to take advantage of overseas investment returns, the Fund's bond mandate targets outperformance against a global benchmark index. To reduce volatility associated with the fluctuating currency rates, the fund has enabled the bond mandate investment manager to purchase and sell forward foreign currencies as a hedge.

## Futures

Outstanding exchange traded futures contracts are as follows:

### Assets

Type of future	Expiration	Economic Exposure Value	Market Value	Economic Exposure Value	Market Value
		£m	31 March 2015 £m	£m	31 March 2016 £m
UK gilt exchange traded	Less than one year	(0.0)	0.0	1.1	0.0
UK FTSE exchange traded	Less than one year	8.1	0.0	0.0	0.0
Overseas exchanged traded	Less than one year	(2.9)	0.1	9.3	0.0
<b>Total assets</b>			<b>0.1</b>		<b>0.0</b>

### Liabilities

Type of future	Expiration	Economic Exposure Value	Market Value	Economic Exposure Value	Market Value
		£m	31 March 2015 £m	£m	31 March 2016 £m
UK gilt exchange traded	Less than one year	(1.2)	0.0	0.0	0.0
Overseas exchanged traded	Less than one year	(26.5)	(0.2)	0.5	(0.1)
<b>Total liabilities</b>			<b>(0.2)</b>		<b>(0.1)</b>

### Net futures

**(0.1)**

**(0.1)**



## Open forward currency Contracts as at 31 March 2016

Settlement	Currency Bought	Local Currency Value m	Currency Sold	Local Currency Value m	Asset Value £m	Liability Value £m
One to six months	EUR	1.4	GBP	1.1	0.0	
One to six months	GBP	88.5	USD	122.8	3.1	
One to six months	USD	2.2	GBP	1.5		0.0
One to six months	GBP	0.3	AUD	0.6		0.0
One to six months	GBP	64.7	EUR	82.1		(0.4)
One to six months	GBP	85.2	USD	122.6		(0.1)
					<u>3.1</u>	<u>(0.5)</u>
<b>Net forward currency contracts at 31 March 2016</b>						<u>2.6</u>
<b>Prior year comparative:</b>						
<b>Open forward currency contracts at 31 March 2015</b>					<u>0.5</u>	<u>(3.1)</u>
<b>Net forward currency contracts at 31 March 2015</b>						<u>(2.6)</u>

## Analysis of Cash

	2014/15 £m	2015/16 £m
<b>Cash</b>		
Cash deposits	7.7	9.2
Cash instruments	7.9	10.8
	<u>15.6</u>	<u>20.0</u>

## Note 14: Financial Instruments

### Note 14 a: Classification of financial instruments

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category and net assets statement heading. No financial assets were reclassified during the accounting period.

Designated as fair value through profit and loss	Loans and receivables	Financial liabilities at amortised cost	Designated as fair value through profit and loss	Loans and receivables	Financial liabilities at amortised cost
31 March 2015	31 March 2015	31 March 2015	31 March 2016	31 March 2016	31 March 2016
restated					
£m	£m	£m	£m	£m	£m
<b>Financial assets</b>					
127.4			Fixed interest securities	119.5	
1,199.9			Equities	679.7	
623.3			Pooled investment vehicles	947.8	
0.0			Pooled property investments	88.2	
0.0			Pooled Infrastructure investments	72.2	
0.1			Derivatives - Futures	0.0	
0.6			Derivatives - Forward FX	3.1	
	18.1		Cash		28.0
9.3			Other investment Balances	7.9	
	16.7		Current assets		13.2
	2.3		Non-current assets		2.2
<b>1,960.6</b>	<b>37.1</b>	<b>0.0</b>		<b>1,918.4</b>	<b>43.4</b>
<b>Financial liabilities</b>					
(0.2)			Derivatives - Futures	(0.1)	
(3.2)			Derivatives - Forward FX	(0.5)	
(2.8)			Other investment balances	(5.0)	
		(4.2)	Current liabilities		(3.9)
<b>(6.2)</b>	<b>0.0</b>	<b>(4.2)</b>		<b>(5.6)</b>	<b>0.0</b>
<b>1,954.4</b>	<b>37.1</b>	<b>(4.2)</b>		<b>1,912.8</b>	<b>43.4</b>

### Note 14 b: Net gains and losses on financial instruments

31 March 2015		31 March 2016
restated		
£m		£m
<b>Financial assets</b>		
203.8	Fair value through profit and loss	(68.0)
1.8	Loans and receivables	(1.5)
<b>Financial liabilities</b>		
(3.3)	Fair value through profit and loss	(4.1)
<b>202.3</b>	<b>Total</b>	<b>(73.6)</b>

Fair value through profit and loss is the combination of realised and unrealised profit and loss. The year-on-year decrease is a result of significant volatility in global equity markets during 2014/15 and 2015/16.

The Fund has not entered into any financial guarantees that are required to be accounted for as financial instruments.

## Note 14 d: Valuation of financial instruments carried at fair value

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values.

### Level 1

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed interest securities and quoted index linked securities.

Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

### Level 2

Financial instruments at level 2 are those where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

### Level 3

Financial instruments at level 3 are those where at least one input could have a significant effect on the instrument's valuation is not based on observable market data.

Such instruments would include unquoted equity investments, pooled property investments and pooled infrastructure investments which are valued using various valuation techniques that require significant judgment in determining appropriate assumptions.

The following table provides an analysis of the financial assets and liabilities of the pension fund into levels 1 to 3, based on the level at which the fair value is observable:

	Quoted market price	Using observable inputs	With significant unobservable inputs	
Values at 31 March 2016	Level 1	Level 2	Level 3	
	£m	£m	£m	£m
<b>Fair Value Financial assets</b>				
Financial assets at fair value through profit and loss	807.1	950.9	160.4	1,918.4
Loans and receivables	43.4	0.0	0.0	43.4
<b>Total fair value financial assets</b>	<b>850.5</b>	<b>950.9</b>	<b>160.4</b>	<b>1,961.8</b>
<b>Fair Value Financial Liabilities</b>				
Financial liabilities at fair value through profit and loss	(0.0)	(5.6)	(0.0)	(5.6)
<b>Total fair value financial liabilities</b>	<b>(0.0)</b>	<b>(5.6)</b>	<b>(0.0)</b>	<b>(5.6)</b>
<b>Net fair value financial assets</b>	<b>850.5</b>	<b>945.3</b>	<b>160.4</b>	<b>1,956.2</b>

Values at 31 March 2015	Quoted market price	Using observable inputs	With significant unobservable inputs	£m
	Level 1 £m	Level 2 £m	Level 3 £m	
<b>Fair Value Financial assets</b>				
Financial assets at fair value through profit and loss	1,336.6	624.0	0.0	1,960.6
Loans and receivables	37.1	0.0	0.0	37.1
<b>Total fair value financial assets</b>	<b>1,373.7</b>	<b>624.0</b>	<b>0.0</b>	<b>1,997.7</b>
<b>Fair Value Financial Liabilities</b>				
Financial liabilities at fair value through profit and loss	(0.0)	(6.2)	(0.0)	(6.2)
<b>Total fair value financial liabilities</b>	<b>(0.0)</b>	<b>(6.2)</b>	<b>(0.0)</b>	<b>(6.2)</b>
<b>Net fair value financial assets</b>	<b>1,373.7</b>	<b>617.8</b>	<b>0.0</b>	<b>1,991.5</b>

## Note 15: Nature and extent of Risks arising from Financial Instruments

In the course of every day operating, the Pension Fund is subject to a number of risk factors arising from the holding of financial instruments. The main risks arising from the holding of the Fund's financial instruments are market risk, credit risk and liquidity risk.

As detailed in the Pension Fund Statement of Investment principles the Fund holds equity and bond instruments in order to meet the Fund's investment objectives. The Fund's investment objectives and risk management policies are as follows;

- (1) The investment objective for the Fund is to:-
  - (a) ensure that sufficient assets are available to meet liabilities as they fall due;
  - (b) maximise the return at an acceptable level of risk.
  
- (2) Risk management is mostly concerned with:
  - avoiding the possibility of loss, or
  - limiting a deficiency in the underlying Fund, or
  - avoiding a contribution rate increase in the future.

### Market risk

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix.

The objective of the fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

There are three main types of market risk that the Fund is exposed to as at 31 March 2016:

- Equity Risk
- Interest Rate Risk
- Foreign Exchange Risk

Equity risk refers to the risk arising from the volatility in stock prices; this can be systematic risk, the risk due to general market factors and affects the entire industry, or unsystematic risk, which refers to the risk specific to a company that arises due to the company specific characteristics. Interest rate risk is the risk that the value of a security will fall as a result of increase in interest rates. Foreign exchange risk arises because of fluctuations in the currency exchange rates.

The Fund reduces its unsystematic equity risk by diversifying investments across global markets, investing in over 1000 companies worldwide and using ten different investment managers to manage the Fund's equity investments. Investment restrictions are built into contracts held with each investment manager to ensure risk concentration is minimal and gearing of the Fund's assets cannot take place.

Interest rate risk has been reduced through the holding of fewer bonds as a percentage of the Fund's total assets.

Foreign Exchange risk exists in relation to the Fund's overseas equity investments. The Fund runs un-hedged equity portfolios and therefore is subject to currency fluctuations. It is the administering authority's view that in the long-run currency volatility trends to an average of nil against Sterling and therefore any hedging of currency would just be an additional cost to the Fund.

The Fund contracts WM Company to independently measure the Fund's investment returns and the Fund's absolute and relative risk for each portfolio and also the Fund as a whole. The Fund receives quarterly reports from WM Company listing returns and risk. The Fund's Independent Financial Adviser also provides a yearly report to the Pension Investment Advisory Panel, providing details of the Fund's risk and comparisons to all other Funds in the Local Authority universe.

## Equity risk analysis

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the fund's independent financial adviser, the Fund has determined that the following movements in market price risk are reasonably possible for the 2015/16 reporting period:

<b>Asset Type</b>	<b>Potential Market Movements (+/-)</b>
UK fixed interest securities	11.0 %
Overseas fixed interest securities	7.3 %
UK equities	10.6 %
Overseas equities	10.7 %
UK pooled investment vehicle	10.6 %
Overseas pooled investment vehicle	10.7 %
Global pooled investment vehicle	9.0 %
Pooled property investments	3.6 %
Pooled Infrastructure investments	3.6 %

The potential price changes disclosed above are broadly consistent with a one standard deviation movement in the value of the assets. The analysis assumes that all other variables, in particular foreign exchange rates and interest rates, remain the same.

If the market price of the fund investments increases/decreases in line with the potential market movements above, the change in the net assets available to pay benefits will be as follows (the actual prior year movement in all asset classes is shown in note 13):

<b>Asset Type</b>	<b>Value as at 31 March 2016</b>	<b>Percentage change</b>	<b>Value on increase</b>	<b>Value on decrease</b>
	<b>£m</b>	<b>%</b>	<b>£m</b>	<b>£m</b>
Cash and cash equivalents	20.0	0.0	20.0	20.0
<b>Investment portfolio assets:</b>				
UK fixed interest securities	8.1	11.0	9.0	7.2
Overseas fixed interest securities	111.4	7.3	119.5	103.3
UK equities	14.2	10.6	15.7	12.7
Overseas equities	665.5	10.7	736.4	594.6
UK pooled investment vehicle	545.7	10.6	603.4	488.0
Overseas pooled investment vehicle	163.0	10.7	180.4	145.6
Global pooled investment vehicle	239.1	9.0	260.6	217.6
Pooled property investments	88.2	3.6	91.3	85.1
Pooled Infrastructure investments	72.2	3.6	74.8	69.6
Net derivative assets	2.5	0.0	2.5	2.5
Investment income due	4.1	0.0	4.1	4.1
Amounts receivable for sales	3.8	0.0	3.8	3.8
Amount payable for purchases	(5.0)	0.0	(5.0)	(5.0)
<b>Total</b>	<b>1,932.8</b>		<b>2,116.5</b>	<b>1,749.1</b>

<b>Total (Including impact of correlation across asset classes)</b>	<b>1,932.8</b>	<b>2,109.1</b>	<b>1,756.5</b>
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## Interest rate risk analysis

The fund's direct exposure to interest rate movements as at 31 March 2016 and 31 March 2015 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value:

Asset Type	Value as at 31 March 2015	Value as at 31 March 2016
	restated £m	£m
Cash and cash equivalents	15.6	20.0
Cash balances	2.5	8.0
Fixed interest securities	127.4	119.5
<b>Total</b>	<b>145.5</b>	<b>147.5</b>

## Interest rate risk sensitivity analysis

The Fund recognises that interest rates can vary and can affect both income to the fund and the value of the net assets available to pay benefits. The performance measurement provider by way of CIPFA statistics has advised that medium to long-term average rates are expected to move less than 100 basis points from one year to the next and experience suggests that such movements are likely.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits as at 31 March 2016 of a +/- 100 Basis Points (BPS) change in interest rates:

Asset Type	Carrying amount as at 31 March 2016 £m	Change in year in the net assets available to pay benefits	
		+ 100 BPS £m	- 100 BPS £m
Cash and cash equivalents	20.0	20.2	19.8
Cash balances	8.0	8.1	7.9
Fixed interest securities	119.5	120.7	118.3
<b>Total change in assets available</b>	<b>147.5</b>	<b>149.0</b>	<b>146.0</b>

A 1% increase in interest rates will not affect the interest received on fixed income but will reduce their fair value and vice versa. Changes in interest rates do not impact the value of cash deposits / cash and cash equivalent balances but they will have a minor effect on the interest income received on those balances. Charges to both the fair value of assets and the income received from investments impact on the net assets available to pay benefits.

## Currency Risk

The following table summarises the fund's currency exposure as at 31 March 2016 and as at the previous period end:

Currency exposure - asset type	Asset value as at 31 March 2015	Asset value as at 31 March 2016
	restated £m	£m
Overseas quoted securities	766.6	665.5
Overseas pooled investment vehicle	179.2	163.0
Global pooled investment vehicle	242.7	239.1
Overseas pooled property investments	0.0	65.4
<b>Total overseas assets</b>	<b>1,188.5</b>	<b>1,133.0</b>

Overseas bonds are 100% hedged to GBP at 31 March 2016.

## Currency Risk – Sensitivity analysis

Following analysis of historical data in consultation with the fund's performance measurement provider, the Council considers the likely volatility associated with foreign exchange rate movements to be 6.8% (as measured by one standard deviation).

This analysis assumes that all other variables, in particular interest rates, remain constant.

A 6.8% strengthening/weakening of the pound against various currencies in which the fund holds investments would increase/decrease the net assets available to pay benefits as follows:

Currency exposure - asset type	Asset value as	Change to net assets available to	
	at 31 March 2016	pay benefits	
	£m	+ 6.8%	-6.8 %
	£m	£m	£m
Overseas quoted securities	665.5	710.9	620.1
Overseas pooled investment vehicle	163.0	174.1	151.9
Global pooled investment vehicle	239.1	255.4	222.8
Overseas pooled property investments	65.4	69.9	60.9
<b>Total change in assets available</b>	<b>1,133.0</b>	<b>1,210.3</b>	<b>1,055.7</b>

## Credit Risk

Credit risk is an investor's risk of loss arising from a borrower who does not make payments as promised. In essence the fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives position, where the risk equates to the net market value of a positive derivative position. However the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner. Investment restrictions are listed in the contract held with the manager, which limit the amount of credit risk the manager is allowed to take and also states an average credit rating with regards to bonds held that should be maintained.

The bond manager provides a quarterly investment report to the Fund, which details the credit risk held in the portfolio. The Fund's Independent Financial Adviser also provides a yearly report to the Pension Investment Advisory Panel, providing details of the Fund's bond portfolio absolute and relative risk.

Deposits are not made with banks and financial institutions unless they are rated independently and have a strong credit rating. In addition, the council invests an agreed percentage of its funds in the money markets to provide diversification. Money market funds chosen all have an 'AAA' rating from a leading rating agency.

The fund's cash holding at 31 March 2016 was £28.0million (31 March 2015: £18.1million). This was held with the following institutions:

Summary	Rating	Balances as at	Balances as at
		31 March 2015	31 March 2016
		£m	£m
<b>Money market funds</b>			
BNY Mellon Sterling Liquidity Fund	AAA	4.6	0.5
BNY Mellon US Dollar Liquid Fund	AAA	0.0	5.5
BNY Mellon US Dollar	AAA	2.2	0.0
JPM liq-ster Liquidity-x	AAA	0.6	3.3
JPM liq-USD Liquidity-XDI	AAA	0.5	1.5
<b>Bank deposit accounts</b>			
The Bank of New York Mellon	A-1+	7.7	9.2
<b>Bank current accounts</b>			
Barclays Bank PLC	A-2	2.5	8.0
<b>Total</b>		<b>18.1</b>	<b>28.0</b>

## Liquidity Risk

Market liquidity risk is the risk that a given security or asset cannot be traded quickly enough in the market to prevent a loss (or make the required profit) or to meet the financial obligations of the Fund as they fall due. The Fund's investment managers purchase quoted and tradable securities. Equities held are listed on major world stock markets and managers employed are highly experienced in equity trading. The liquidity risk relating to the bond holdings is monitored and managed by the bond manager on an on-going basis. The Council also takes steps to ensure that the pension fund has adequate cash resources to meet commitments.

### Note 16: Current assets

	2014/15 restated £m	2015/16 £m
Contributions due from employer in respect of:		
Employer	6.8	6.8
Members	1.7	1.7
Magistrates Courts Bulk Transfer Payment Due	0.7	0.7
Augmentation	3.1	3.5
Cash balances	2.5	8.0
Other Debtors	3.7	0.5
	<b>18.5</b>	<b>21.2</b>

### Note 17: Non-current assets

	2014/15 restated £m	2015/16 £m
Magistrates Courts Bulk Transfer Payment Due	2.7	2.0
Augmentation	0.3	0.2
	<b>3.0</b>	<b>2.2</b>

### Note 18: Current liabilities

	2014/15 £m	2015/16 £m
Investment management expenses	(0.8)	(0.9)
Payroll and external vendors	(2.0)	(1.8)
Other expenses*	(1.4)	(1.2)
	<b>(4.2)</b>	<b>(3.9)</b>

\*Included within 'other expenses' is £0.1m (£0.4m 2014/15) for the fund administration costs recharge to Worcestershire County Council.



## Note 19: Analysis of debtors and creditors

### Analysis of debtors

	31 March 2015 £m	31 March 2016 £m
Central government bodies	3.5	2.7
Other local authorities	10.1	5.8
Other entities and individuals	5.4	6.9
	<b>19.0</b>	<b>15.4</b>

### Analysis of creditors

	31 March 2015 £m	31 March 2016 £m
Central government bodies	(0.8)	(0.9)
Other local authorities	(1.7)	(1.8)
Other entities and individuals	(1.7)	(1.2)
	<b>(4.2)</b>	<b>(3.9)</b>

## 20. Related Party Transactions

### Worcestershire County Council

The Worcestershire County Council Pension Fund is administered by Worcestershire County Council. Consequently there is a strong relationship between the Council and the Pension Fund.

The Council incurred costs of £1.1 million (2014/15: £1.2 million) in relation to the administration of the fund and was subsequently reimbursed by the fund for these expenses. The council is also the single largest employer of members of the pension fund and contributed £31.3 million to the fund in 2015/16 (2014/15: £31.0 million).

Scheduled, Admitted and Resolution bodies of the Fund are also related parties and are listed in note 25 to the accounts. Transactions with these bodies are disclosed on an aggregate basis in notes 5, 7, 16, 17, 18 and 19 to the accounts.

### Key Management Personnel

The posts of Chief Financial Officer, Senior Finance Manager and HR Service Centre Manager are deemed to be key management personnel with regards to the Pension Fund. The financial value of their relationship with the fund (in accordance with IAS24) is set out below:

	2014/15 £000	2015/16 £000
Short term benefits*	76	44
Long term/ post-retirement benefits**	187	194
	<b>263</b>	<b>238</b>

\*This is the pensions element of short term remuneration for key management personnel, i.e. annual salary, benefits in kind and employer contributions

\*\*This is the accrued pension benefits, expressed as cash equivalent transfer value.

### Governance

There are two members of the Pensions Committee that are active members of the Fund: Vic Allison (Employer Representative) and Adrian Becker (Employee Representative).

## 21. Contingent liabilities

Outstanding capital commitments (investments) at 31 March 2016 totalled £44.1 million (31 March 2015: £40.0 million).

These commitments relate to outstanding call payments due on unquoted limited partnership funds held in the Pooled Property Investments and Pooled Infrastructure investments part of the portfolio. The amounts 'called' by these funds are irregular in both size and timing over a period of between one and three years from the date of the original commitment.

## 22. Contingent assets

Nine admitted body employers in the Worcestershire County Council Pension Fund hold insurance bonds to guard against the possibility of being unable to meet their pension obligations. These bonds are drawn in favour of the pension fund and payment will only be triggered in the event of employer default. No bonds were called upon in this financial year.

## 23. Additional voluntary contributions

The amounts administered under AVC arrangements during 2015/16 are as follows:

	2014/15	2015/16
	£m	£m
Contributions received	0.2	0.2
Investments purchased	0.2	0.2
Change in market value	0.2	0.0
Retirement benefits paid or transferred	0.4	0.4

The combined value of the AVC funds at 31 March 2016 was £3.0 million, (31 March 2015 £3.2 million).

In accordance with Regulation 5(2) (c) of the Pension Scheme (Management and Investment of Funds) Regulations 1998 these amounts are not included in the Pension Fund Accounts but are disclosed as a note only (Note 23).

## 24. Agency Services

The Worcestershire County Council Pension Fund pays discretionary awards to the former employees of Hereford County Council. The amounts paid are not included within the Fund Account but are provided as a service and fully reclaimed from the employer. The sums are disclosed below.

	2014/15	2015/16
	£m	£m
Payments on behalf of Herefordshire County Council	0.1	0.1
	<b>0.1</b>	<b>0.1</b>

## 25. Participating Employers of the Fund at 31 March 2016

### Scheduled Bodies

Worcestershire County Council	Malvern the Chase Academy
Abbeywood First	Marden Academy
Advanced Trust/Vale of Evesham School	Matchborough Academy
Alvechurch Middle School	Mordiford Academy
Ashperton Primary School Academy	Mount Carmel 1st School
Aspire Academy	Newbridge Advance Trust
Astwood Bank Academy	Newbridge Secondary Short Stay School
Barrs Court Academy	North East Worcestershire College
Baxter College Academy	Nunnery Wood Academy
Bengeworth First School	Oasis Community Learning (Warndon Primary)
Birchensale Middle	Our Lady of Lourdes Academy
Bishop Perowne Academy	Perry Wood Primary & Nursery
Bishop of Hereford's Blue coat School	Pershore Academy
Blessed Edward Oldcorne G M School	Prince Henry's Academy
Bredon Middle	Queen Elizabeth Academy
Bretforton 1 <sup>st</sup> School	Redditch Borough Council
Brockhampton Academy	Redditch RSA Academies Trust
Bromsgrove District Council	Regency Academy
Brookfield School	Regulatory Services (Bromsgrove)
Building Control	Ridgeway Academy
Burghill Academy	Riversides Academy
Canon Pyon Academy	Robert Owen Academy
Chantry Academy	Simon De Montford Middle
Church Hill Middle	Somers Park Academy
Christopher Whitehead Academy	South Bromsgrove High School
ContinU Plus Academy	South Worcestershire College
Crabbs Cross	South Worcestershire ICT Shared Services
Dilwyn School	St Johns C of E Middle
Droitwich Academy	St Matthias Academy
Dyson Perrins Academy	St Nicholas Owen Catholic Multi Academy Company
Evesham High School	St Thomas Cantilupe Academy
Fairfield High School	St Thomas More RC 1st School
Flyford Flavell 1st School	St. Ausustines G M School
Gorse Hill Academies	St. Bedes G M School
Great Malvern Academy	St Clements Primary
H & W Fire Authority	St Pauls Academy
H & W Community Council	Stourport Academy
Hanley Castle Academy	Stretton Sugwas Academy
Haybridge Academy	Suckley Academy
Hereford Accademy	Tenbury High School
Hereford College of Art	Trinity Academy
Hereford College of Technology	Tudor Grange
Hereford Marches Fed of Academies	Tudor Grange Academy Redditch
Hereford Sixth Form College	The Coppice Primary Academy
Hereford Steiner Academy	The Rivers Multi-Academy Trust
Herefordshire (unitary)	The Vaynor Academy
Holmer Primary School	University College Worcester
Honeybourne Academy	Vale of Evesham Academy

Ipsley CE RSA Academy  
John Kyrle High & 6th Form Academy  
John Masefield High School & Sixth Academy  
Joint Museum Shared Services  
Kingstone High School  
Kingstone Academy Trust  
King Charles Academy  
Kingfisher Academy  
Lady Hawkins Academy  
Lickey Hills Primary  
Lickhill Academy  
Llangrove Academy  
Lord Scudamore School  
Lugwardine Academy  
Malvern Hills District Council

Walkwood Middle  
Warndon (Oasis) Academy  
Waseley Hills Academy  
Webheath Academy  
West Mercia Police Authority  
West Mercia Police & Crime Commissioner  
Whitecross Hereford  
Wigmore Academy  
Woodrush Academy  
Woodfield Academy  
Worcester City Council  
Worcester College of Technology  
Worcester Sixth Form College  
Wychavon District Council  
Wyre Forest District Council

### **Community Bodies**

Bromsgrove District Housing Trust  
Brightstripe Cultural Health  
Community First  
Community Housing Group  
Courtyard Trust  
Encore Enterprises Limited  
FOCSA Services ( UK ) Limited  
Hereford Community Leisure Trust (HALO)  
Hereford Futures

Herefordshire Housing Association  
Hoople Ltd  
Malvern Hills OEC  
Malvern Hills Conservators  
Rooftop Housing Group  
Sports Partnership  
VESTIA Community Trust  
Wychavon Leisure Community Association  
Wyre Forest Community Association

### **Transferee Bodies**

4 Children  
Action for Children  
Action for Children (Malvern)  
Amey PLC  
Arete  
ATEGI  
Aztec Watersports  
Balfour Beatty (Living Places)  
Bespoke Cleaning Services  
Brandon Trust  
Bromsgrove PFI  
CAPITA (IBS Schools)  
Civica – Ex Wychavon DC Tupe  
Clearview Cleaning  
County Community Project  
Cygnet Foods Ltd  
Freedom Leisure  
Herecad Enterprises Ltd

Hereford Vision Links  
Hewlett Packard ICT  
HIBOS  
Initial Services (Rentokil)  
Integral UK Limited (Interserve)  
Jacobs UK Ltd  
Liberata  
Midland Heart  
National Youth Advocacy Service  
NHS R&B CCG  
Omiston Academy Trust  
Place Partnership  
Reach Assisted Living  
Redcliffe Catering Ltd  
Ringway  
Shaw Homes Health Care  
Worcester Community Trust  
Wychavon Leisure (BDC)

## Designated Bodies

Belbroughton parish council	Lea Parish Council
Bewdley Town Council	Ledbury Town Council
Bewdley Woen Council	Linton Parish Council
Bredon Parish Council	Malvern Town Council
Broadway Parish Council	Malvern Wells Parish Council
Brockhampton Group Parish Council	Pershore Joint Burial Committee
Bromyard and Winslow Town Council	Pershore Town Council
Catshill & North Marlbrook Parish Council	Powick Parish Council
CIVICA	Rock Parish Council
Droitwich Town Council	Ross-on-Wye Town Council
Evesham Town Council	Stourport Town Council
Hereford City Parish Council	Upton - on Severn Parish Council
Ewyas Harold Parish Council	Upton Bishop PC
Kempsey Parish Council	Wythall Parish Council
Kidderminster Town Council	

## 26. Critical Judgements in Applying Accounting Policies

The pension fund liability is calculated every three years by the appointed actuary. The methodology used is in line with accepted guidelines and in accordance with IAS 19. Assumptions underpinning the valuations are agreed with the actuary and are summarised in note 2. This estimate is subject to significant variances based on changes to the underlying assumptions.

The property and infrastructure pooled fund valuations included in this Statement of Accounts are based on 31<sup>st</sup> December 2015 fund managers' valuation reports updated for distribution and capital call cash flows occurring between 1<sup>st</sup> January 2016 and 31<sup>st</sup> March 2016. The fund places reliance on the judgements of external experts to appropriately value these unquoted investments.

# 5. Statement of Accounting Policies

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This section provides a summary of the significant accounting policies and estimation techniques used in the preparation of Worcestershire County Council's Pension Fund accounts.

## 1. General

The statement of Accounts summarises the fund's transaction for the 2015/16 financial year and its position at year-end as at 31 March 2016. The accounts have been prepared in accordance with the Code of Practice on Local Accounting in the United Kingdom 2015/16 which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The accounts summarise the transactions of the fund and report on the net assets available to pay pension benefits. The accounts do not take into account of obligations to pay pensions and benefits which fall due after the end of the financial year.

## 2. Legislation

Where specific legislation regarding accounting treatment conflicts with the Council's own Accounting Policies, legislative requirements have been followed.

## 3. Contribution Income

Normal contributions, both from the members and from employers, are accounted for on an accruals basis at the percentage rate recommended by the fund actuary in the payroll period to which they relate.

Employer deficit funding contributions are accounted for on the due dates on which they are payable under the schedule of contributions set by the scheme actuary or on receipt if earlier than the due date.

Employers' augmentation contributions and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset. Amounts not due until future years are classed as long-term financial assets.

## 4. Transfers to and from other schemes

Transfer values represent the amounts received and paid during the year for members who have either joined or left the fund during the financial year and are calculated in accordance with The Local Government Pension Scheme Regulations.

Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged.

Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

## 5. Investment Income

Income from equities (dividend income) is accounted for on the date stocks are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

Income from fixed interest, cash and short-term deposits is accounted for on an accruals basis, using the effective interest rate of the financial institution as at the date of acquisition or origination. Income includes the amortisation of any discount or premium, transaction costs (where material) or other differences between the initial carrying amount of the instrument and its amount at maturity calculated on an effective interest rate basis.

Income from other investments is accounted for on an accruals basis.

The changes in market value of investments during the year are recognised as income and comprise all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments and unrealised changes in market value.

## 6. Benefits Payable

Pensions and lump-sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the Net Assets Statement as current liabilities.

## 7. Taxation

The fund is a registered public service scheme under section (1) of schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

## 8. Management Expenses

The Local Government Pension Scheme (Management and Investment of Funds) Regulations 1998 permit costs incurred in connection with the investment and administration of the Fund to be charged against the Fund.

The Code of Practice does not require any breakdown of pension fund administrative expenses. However in the interests of greater transparency, the Council discloses its Pension Fund management expenses in accordance with CIPFA guidance *Accounting for Local Government Pension Scheme Management Costs*.

All oversight and governance expenses are accounted for on an accruals basis. All staff costs associated with governance and oversight are charged direct to the fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the fund.

Fixed Income and Equity Investment Managers' expenses are charged on a percentage basis of the market value of assets under management and therefore increase or reduce as the value of these investments change. Global Custodian fees are agreed in the respective mandate governing their appointment.

The cost of obtaining investment advice from the fund's independent financial adviser is included in investment management charges.

All investment management expenses are accounted for on an accruals basis.

## 9. Administrative Expenses

All administrative expenses are accounted for on an accruals basis. All staff costs of the pensions administration team are charged direct to the fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the fund.

## 10. Financial Assets

Financial assets are included in the Net Assets Statement on a fair value basis as at the reporting date. A financial asset is recognised in the Net Assets Statement on the date the fund becomes party to the contractual acquisition of the asset. From this date any gains or losses arising from changes in the fair value of asset are recognised in the Fund Account.

The values of investments as shown in the Net Assets Statement have been determined as follows:

i) Market-quoted investments. The value of an investment for which there is a readily available market price is determined by the bid market price ruling on the final day of the accounting period.

ii) Fixed interest securities. Fixed interest securities are recorded at net market value based on their current yields.

iii) Unquoted investments. The fair value of investments for which market quotations are not readily available is determined as follows:

- Valuations of delisted securities are based on the last sale price prior to delisting, or where subject to liquidation, the amount the council expects to receive on wind-up, less estimated realisation costs.
- Securities subject to takeover offer – the value of the consideration offered under the offer, less estimated realisation costs.
- Directly held investments include investments in limited partnerships, shares in unlisted companies, trusts and bonds. Other unquoted securities typically include pooled investments in property, infrastructure, debt securities and private equity. The valuation of these pools or directly held securities is undertaken by the investment manager or responsible entity and advised as a unit or security price. The valuation standards followed in these valuations adhere to industry guidelines or to standards set by the constituent documents of the pool or the management agreement.
- Investments in unquoted property and infrastructure pooled funds are valued at the net asset value or a single price advised by the fund manager. The property and infrastructure pooled fund valuations included in this Statement of Accounts are based on 31<sup>st</sup> December 2015 fund managers' valuation reports updated for distribution and capital call cash flows occurring between 1<sup>st</sup> January 2016 and 31<sup>st</sup> March 2016.
- Investments in unquoted listed partnerships are valued based on the fund's share of the net assets in the limited partnership using the latest financial statements published by the respective fund managers in accordance with the *International Private Equity and Venture Capital Valuation Guidelines 2012*.

iv) Limited partnerships. Fair value is based on the net asset value ascertained from periodic valuations provided by those controlling the partnership.

v) Pooled investment vehicles. Pooled investment vehicles are valued at closing bid price if both bid and offer prices are published; or if single priced, at the closing single price. In the case of pooled investment vehicles that are accumulation funds, change in market value also includes income which is reinvested in the fund, net of applicable withholding tax.

## 11. Foreign Currency transactions

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the end of the reporting period.

## 12. Derivatives

The fund uses derivative financial instruments to manage its exposure to specific risks arising from its investment activities. The fund does not hold derivatives for speculative purposes.

The value of futures contracts is determined using exchange prices at the reporting date. Amounts due from or owed to the broker are the amounts outstanding in respect of the initial margin and variation margin.

The future value of forward currency contracts is based on market forward exchange rates at the year-end date and determined as the gain or loss that would arise if the outstanding contract were matched at the year-end with an equal and opposite contract.

## 13. Cash and cash equivalents

Cash comprises demand deposits and cash equivalents, these include amounts held by the fund's external managers. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

## 14. Financial liabilities

The fund recognises financial liabilities at fair value as at the reporting date. A financial liability is recognised in the Net Assets Statement on the date the fund becomes party to the liability. From this date any gains or losses arising from changes in the fair value or amortised cost of the liability are recognised by the fund.

## 15. Actuarial present value of promised retirement benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS19 and the relevant actuarial standards.

As permitted under the code, the fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement (Note 2).

## 16. Contingent Assets

A contingent asset arises where an event has taken place that gives the Pension Fund a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Pension Fund.

Contingent assets are not recognised in the financial statements, but are disclosed in note 22 to the accounts.

## 17. Additional voluntary contributions

The Worcestershire County Council Pension Fund provides an Additional Voluntary Contributions (AVC) scheme for its members. In 2015/16 some members of the pension scheme paid voluntary contributions and transfers to Scottish Widows and Equitable Life to buy extra pension benefits when they retire. Retirement benefits were also purchased during the year. The contributions are paid directly from scheme employers to the AVC provider. Each AVC contributor receives an annual statement showing the amount held in their account and the movements in the year.

AVCs are not included in the accounts in accordance with section 4(2)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009/3093) but are disclosed as a note only (note 23).



## 2016 Funding Strategy Statement (FSS)

*This Statement has been prepared by Worcestershire County Council (the Administering Authority) to set out the funding strategy for the Worcestershire County Council Pension Fund (the WCCPF), in accordance with Regulation 35 of the Local Government Pension Scheme (Administration) Regulations 2008 (as amended) and the guidance paper issued by the Chartered Institute of Public Finance and Accountancy (CIPFA) Pensions Panel.*

### 1. INTRODUCTION

The Local Government Pension Scheme (Administration) Regulations 2008 (as amended) (“the Administration Regulations”) provide the statutory framework from which the Administering Authority is required to prepare a FSS. The key requirements for preparing the FSS can be summarised as follows:

- After consultation with all relevant interested parties involved with the Fund, the Administering Authority will prepare and publish their funding strategy.
- In preparing the FSS, the Administering Authority must have regard to :-
  - the guidance issued by CIPFA for this purpose; and
  - the Statement of Investment Principles (SIP) for the WCCPF published under Regulation 12 of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009 (as amended);
- The FSS must be revised and published whenever there is a material change in either the policy on the matters set out in the FSS or the Statement of Investment Principles.

Benefits payable under the WCCPF are guaranteed by statute and thereby the pensions promise is secure. The FSS addresses the issue of managing the need to fund those benefits over the long term, whilst at the same time, facilitating scrutiny and accountability through improved transparency and disclosure.

The Scheme is a defined benefit arrangement with principally final salary related benefits from contributing members up to 1 April 2014 and Career Averaged Revalued Earnings (“CARE”) benefits earned thereafter. There is also the introduction of a “50:50 Scheme Option”, where members can elect to accrue 50% of the full scheme benefits and pay 50% of the normal member contribution.

The benefits provided by the WCCPF are specified in the governing legislation (the Local Government Pension Scheme (Benefits, Membership and Contributions) Regulations 2007 (as amended) (“the BMC Regulations”) and the Administration Regulations referred to above. New legislation contained in the Local Government Pension Scheme Regulations 2013 (“the 2013 Regulations”) governs the WCCPF from 1 April 2014. The required levels of employee contributions from 1 April 2014 are also specified in the 2013 Regulations.

Employer contributions are determined in accordance with the Administration Regulations which require that an actuarial valuation is completed every three years by the actuary, including a rates and adjustments certificate. Contributions to the WCCPF should be set so as to “secure its solvency”, whilst the actuary must also have regard to the desirability of maintaining as nearly constant a rate of contribution as possible. The actuary must have regard to the FSS in carrying out the valuation.

### 2. PURPOSE OF THE FSS IN POLICY TERMS

Funding is the making of advance provision to meet the cost of accruing benefit promises. Decisions taken regarding the approach to funding will therefore determine the rate or pace at which this advance provision is made. Although the Regulations specify the fundamental principles on which funding contributions should be assessed, implementation of the funding strategy is the responsibility of the Administering Authority, acting on the professional advice provided by the actuary.

The purpose of this Funding Strategy Statement is:

- to establish a clear and transparent fund-specific strategy which will identify how employers' pension liabilities are best met going forward;
- to support the regulatory requirement to maintain as nearly constant employer contribution rates as possible; and
- to take a prudent longer-term view of funding those liabilities.

The intention is for this strategy to be both cohesive and comprehensive for the WCCPF as a whole, recognising that there will be conflicting objectives which need to be balanced and reconciled. Whilst the position of individual employers must be reflected in the statement, it must remain a single strategy for the Administering Authority to implement and maintain.

### **3. AIMS AND PURPOSE OF THE WCCPF**

#### **The aims of the Fund are to:**

- enable employer contribution rates to be kept as nearly constant as possible and at reasonable cost to the taxpayers, scheduled, resolution and admitted bodies
- manage employers' liabilities effectively
- ensure that sufficient resources are available to meet all liabilities as they fall due, and
- maximise the returns from investments within reasonable risk parameters.

#### **The purpose of the Fund is to:**

- receive monies in respect of contributions, transfer values and investment income,
- and pay out monies in respect of scheme benefits, transfer values, costs, charges and expenses as defined in the Local Government Pension Scheme (Administration) Regulations 2008 (as amended), the Local Government Pension Scheme (Benefits, Membership and Contributions) Regulations 2007 (as amended), the 2013 Regulations and in the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009.

### **4. RESPONSIBILITIES OF THE KEY PARTIES**

#### **The Administering Authority should:**

- collect employer and employee contributions
- invest surplus monies in accordance with the Regulations
- ensure that cash is available to meet liabilities as and when they fall due
- manage the valuation process in consultation with the WCCPF's actuary
- prepare and maintain an FSS and a SIP, both after due consultation with interested parties, and
- monitor all aspects of the WCCPF's performance and funding and amend FSS/SIP.

#### **The Individual Employer should:**

- deduct contributions from employees' pay correctly after determining the appropriate employee contribution rate (in accordance with the Regulations)
- pay all contributions, including their own as determined by the actuary, promptly by the due date
- exercise discretions within the regulatory framework
- make additional contributions in accordance with agreed arrangements in respect of, for example, augmentation of scheme benefits, early retirement strain, and
- notify the Administering Authority promptly of all changes to membership or, as may be proposed, which affect future funding.

#### **The Fund actuary should:**

- prepare valuations including the setting of employers' contribution rates after agreeing assumptions with the Administering Authority and having regard to the FSS
- prepare advice and calculations in connection with bulk transfers and individual benefit-related matters,
- advise on funding strategy, the preparation of the FSS, and the inter-relationship between the FSS and the SIP.

## 5. SOLVENCY ISSUES AND TARGET FUNDING LEVELS

### Funding Objective

To meet the requirements of the Administration Regulations the Administering Authority's long term funding objective is for the Fund to achieve and then maintain sufficient assets to cover 100% of projected accrued liabilities (the "funding target") assessed on an ongoing past service basis including allowance for projected final pay. In the long term, the employer rate would ultimately revert to the Future Service Rate.

### Determination of the Funding Target and Recovery Period

The principal method and assumptions to be used in the calculation of the funding target are set out in Appendix 2.

Underlying these assumptions are the following two tenets:

- that the Scheme is expected to continue for the foreseeable future; and
- favourable investment performance can play a valuable role in achieving adequate funding over the longer term.

This allows us to take a longer term view when assessing the contribution requirements for certain employers. As part of this valuation when looking to potentially stabilise contribution requirements we will consider whether we can build into the funding plan some allowance for changes in market conditions which occurred after the valuation date.

In considering this the Administering Authority, based on the advice of the Actuary, will consider if this results in a reasonable likelihood that the funding plan will be successful.

As part of each valuation separate employer contribution rates are assessed by the actuary for each participating employer or group of employers. These rates are assessed taking into account the experience and circumstances of each employer, following a principle of no cross-subsidy between the distinct employers (employer groups) in the Scheme. In attributing the overall investment performance obtained on the assets of the Scheme to each employer a pro-rata principle is adopted. This approach is effectively one of applying a notional individual employer investment strategy identical to that adopted for the Scheme as a whole.

The Administering Authority, following consultation with the participating employers, has adopted the following objectives for setting the individual employer contribution rates arising from the 2013 actuarial valuation:

- In the current circumstances, as a general rule, the Fund does not believe it appropriate for deficit contribution reductions to apply compared to the 2010 funding plan where substantial deficits remain.
- In addition, a maximum deficit recovery period of 21 years will apply. Employers will have the freedom to adopt a recovery plan on the basis of a shorter period if they so wish. A shorter period may be applied in respect of particular employers where the Administering Authority considers this to be warranted (see Deficit Recovery Plan below).
- For any employers assessed to be in surplus, generally their contributions will be based on their future service contribution requirements
- The employer contributions will be expressed and certified as two separate elements:
  - a percentage of pensionable payroll in respect of the future accrual of benefit
  - a schedule of lump sum amounts over 2014/17 in respect of the past service deficit subject to the review from April 2017 based on the results of the 2016 actuarial valuation.
- Where significant increases in employer contributions are required from 1 April 2014, following completion of the 2013 actuarial valuation, the Administering Authority retains the discretion to allow the increase in contributions to be implemented in steps, over a maximum period of 6 years. Any application for this option would only be considered after the provision of appropriate evidence to support this easement.
- On the cessation of an employer's participation in the Scheme, the actuary will be asked to make a termination assessment. Any deficit in the Scheme in respect of the employer will be due to the Scheme as a termination contribution, unless it is agreed by the Administering Authority and the other parties involved that the assets and liabilities relating to the employer will transfer within the Scheme to another participating employer.

In determining the above objectives the Administering Authority has had regard to:

- the responses made to the consultation with employers on the FSS principles
- relevant guidance issued by the CIPFA Pensions Panel
- the need to balance a desire to attain the target as soon as possible against the short-term cash requirements which a shorter period would impose, and
- the Administering Authority's views on the strength of the participating employers' covenants in achieving the objective.

## Deficit Recovery Plan

If the assets of the scheme relating to an employer are less than the funding target at the effective date of any actuarial valuation, a recovery plan will be put in place, which requires additional contributions from the employer to meet the shortfall.

Additional contributions will be expressed as annual monetary lump sums, subject to review based on the results of each actuarial valuation.

In determining the actual recovery period to apply for any particular employer or employer group, the Administering Authority may take into account some or all of the following factors:

- the size of the funding shortfall;
- the business plans of the employer;
- the assessment of the financial covenant of the employer; and the security of future income streams
- any contingent security available to the Fund or offered by the employer such as guarantor or bond arrangements, charge over assets, etc.
- length of expected period of participation in the Fund.

The assumptions used in these Recovery Plan calculations are set out in Appendix 2.

### The Normal Cost of the Scheme (Future Service Contribution Rate)

In addition to any contributions required to rectify a shortfall of assets below the funding target, contributions will be required to meet the cost of future accrual of benefits for members after the valuation date (the "normal cost"). The method and assumptions for assessing these contributions are also set out in Appendix 2.

## 6. LINK TO INVESTMENT POLICY SET OUT IN THE STATEMENT OF INVESTMENT PRINCIPLES

The results of the 2013 valuation show the liabilities at 31 March 2013 to be 69% covered by the current assets, with the funding deficit of 31% being covered by future deficit contributions.

In assessing the value of the WCCPF's liabilities in the valuation, allowance has been made for asset out-performance as described in Appendix 2, taking into account the investment strategy adopted by the WCCPF, as set out in the SIP.

It is not possible to construct a portfolio of investments which produces a stream of income exactly matching the expected liability outgo. However, it is possible to construct a portfolio which closely matches the liabilities and represents the least risk investment position. Such a portfolio would consist of a mixture of long-term index-linked and fixed interest gilts. Investment of the WCCPF's assets in line with the least risk portfolio would minimise fluctuations in the WCCPF's ongoing funding level between successive actuarial valuations.

Departure from a least risk investment strategy, in particular to include equity type investments, gives the prospect that out-performance by the assets will, over time, reduce the contribution requirements. The funding target might in practice therefore be achieved by a range of combinations of funding plan, investment strategy and investment performance.

The benchmark investment strategy, as set out in the SIP as at 31 March 2016, is:

<b>Shares Managed Actively</b>	<b>%</b>	<b>Investment Manager and Expected Performance</b>
North America	6.0	Capital International - FTSE North America Index + 1.5%
Far East Developed	12.0	Nomura Asset Management - FTSE All World Asia Pacific Index + 1.5%
Emerging Markets	12.0	JP Morgan Asset Management and Schroder Investment Management - FTSE-All World Emerging Market index +2.0%
	<hr/>	
	30.0	
<b>Shares Managed Passively</b>		
<u>Market Capitalisation Indices</u>		
United Kingdom	25.5	Legal and General Asset Management - FTSE All Share Index
North America	5.0	Legal and General Asset Management - FTSE All World North America - Developed Series Index
Europe ex - UK	9.5	Legal and General Asset Management - FTSE All World Europe ex UK Index -Developed Series Index

## Alternative Indices

Global	10.0	Legal and General Asset Management:1/3 GPAE - FTSE-RAFI Dev 1000 Equity Fund, 1/3 GPBK - MSCI World Mini Volatility Index, 1/3 STAJ - CSUF - STAJ MF36726/36727
	<hr/> 50.0	
	<hr/> 80.0	
<b>Bonds Managed Actively</b>	10.0	JP Morgan Asset Management – 100% Barclays Global Aggregate Corporate Bond Index – Hedged into GBP
<b>Property / Infrastructure</b>	10.0	
	<hr/> 100.0	

The funding strategy adopted for the 2013 valuation is based on an assumed asset out-performance of 1.5% per annum.

## **7. IDENTIFICATION OF RISKS AND COUNTER MEASURES**

The funding of defined benefits is by its nature uncertain. Funding of the WCCPF is based on both financial and demographic assumptions. These assumptions are specified in Appendix 2 and the actuarial valuation report. When actual experience is not in line with the assumptions adopted a surplus or shortfall will emerge at the next actuarial assessment and will require a subsequent contribution adjustment to bring the funding back into line with the target.

The Administering Authority has been advised by the actuary that the greatest risk to the WCCPF's funding is the investment risk inherent in the predominantly equity (or return seeking) based strategy, so that actual asset out-performance between successive valuations could diverge significantly from the overall out performance assumed in the long term.

### **What are the Risks?**

#### **Financial**

- Investment markets fail to perform in line with expectations
- Market yields move at variance with assumptions
- Investment Fund Managers fail to achieve performance targets over the longer term
- Asset re-allocations in volatile markets may lock in past losses
- Pay and price inflation significantly more or less than anticipated
- Effect of possible increase in employer's contribution rate on service delivery and admitted/scheduled bodies

#### **Demographic**

- Longevity horizon continues to expand
- Deteriorating pattern of early retirements (including those granted on the grounds of ill health)

#### **Insurance of certain benefits**

The contributions for any employer may be varied as agreed by the Actuary and Administering Authority to reflect any changes in contribution requirements as a result of any benefit costs being insured with a third party or internally within the Fund.

#### **Regulatory**

- Further changes to Regulations, e.g. more favourable benefits package, potential new entrants to scheme, e.g. part-time employees
- Changes to national pension requirements and/or HMRC rules

#### **Governance**

- Administering Authority unaware of structural changes in employer's membership (e.g. large fall in employee numbers, large number of retirements)
- Administering Authority not advised of an employer closing to new entrants
- An employer ceasing to exist with insufficient funding or adequacy of a bond.
- Changes in Committee membership.

## **8. MONITORING AND REVIEW**

The Administering Authority has taken advice from the actuary in preparing this Statement, and has also consulted with employing organisations.

A full review of this Statement will occur no less frequently than every three years, to coincide with completion of a full actuarial valuation. Any review will take account of then current economic conditions and will also reflect any legislative changes.

The Administering Authority will monitor the progress of the funding strategy between full actuarial valuations. If considered appropriate, the funding strategy will be reviewed (other than as part of the triennial valuation process), for example:

- if there has been a significant change in market conditions, and/or deviation in the progress of the funding strategy
- if there have been significant changes to the WCCPF membership, or LGPS benefits
- if there have been changes to the circumstances of any of the employing authorities to such an extent that they impact on or warrant a change in the funding strategy e.g. closure to new entrants
- if there have been any significant special contributions paid into the WCCPF

## Appendix 2

### ACTUARIAL VALUATION AS AT 31 MARCH 2013

#### Method and assumptions used in calculating the funding target and recovery plan

##### **Method**

The actuarial method to be used in the calculation of the funding target is the Projected Unit method, under which the salary increases assumed for each member are projected until that member is assumed to leave active service by death, retirement or withdrawal from service. This method implicitly allows for new entrants to the scheme on the basis that the overall age profile of the active membership will remain stable. As a result, for those employers which are closed to new entrants, an alternative method is adopted (the Attained Age method), which makes advance allowance for the anticipated future ageing and decline of the current closed membership group.

##### **Financial assumptions**

###### ***Investment return (discount rate)***

A yield based on market returns on UK Government gilt stocks and other instruments which reflects a market consistent discount rate for the profile and duration of the Scheme's accrued liabilities, plus an Asset Out-performance Assumption ("AOA") 1.5% per annum.

The asset out-performance assumptions represent the allowance made, in calculating the funding target, for the long term additional investment performance on the assets of the Fund relative to the yields available on long dated gilt stocks as at the valuation date.

###### ***Inflation (Consumer Prices Index)***

The inflation assumption will be taken to be the investment market's expectation for RPI inflation as indicated by the difference between yields derived from market instruments, principally conventional and index-linked UK Government gilts as at the valuation date, reflecting the profile and duration of the Scheme's accrued liabilities, but subject to the following two adjustments:

- an allowance for supply/demand distortions in the bond market is incorporated, and
- due to retirement pensions being increased annually by the change in the Consumer Price Index rather than the Retail Price Index, The overall reduction to RPI inflation at the valuation date is 1.0% per annum.

###### ***Salary increases***

The assumption for real salary increases (salary increases in excess of price inflation) will be determined by an allowance of 1.5% p.a. over the inflation assumption as described above. This includes allowance for promotional increases. Where it is considered appropriate, the Administering Authority, after specific agreement has been obtained by Fund Officers, will use its discretion to make allowance for expected short term pay restraint of 1% per annum for 3 years then 2% per annum for 2 years.

###### ***Pension increases/Indexation of CARE benefits***

Increases to pensions are assumed to be in line with the inflation (CPI) assumption described above. This is modified appropriately to reflect any benefits which are not fully indexed in line with the RPI (e.g. Guaranteed Minimum Pensions in respect of service prior to April 1997).

##### **Demographic assumptions**

###### ***Mortality***

The mortality in retirement assumptions will be based on the most up-to-date information in relation to self-administered pension schemes published by the Continuous Mortality Investigation (CMI), making allowance for future improvements in longevity. The mortality tables used are set out below, with a loading reflecting wider LGPS experience. The derivation of the mortality assumption is set out in a separate paper as supplied by the Actuary. Existing ill health retirees and current members who retire on the grounds of ill health are assumed to exhibit average mortality equivalent to that for a good health retiree at an age 3 years older. For all members, it is assumed that the accelerated trend in longevity seen in recent years will continue in the longer term and as such, the assumptions build in a minimum level of longevity 'improvement' year on year in the future in line with the CMI projections subject to a minimum rate of improvement of 1.5% per annum.

###### ***Commutation***

It has been assumed that, on average, 50% of retiring members will take the maximum tax-free cash available at retirement and 50% will take the standard 3/80ths cash sum. The option which members have to commute part of their pension at retirement in return for a lump sum is a rate of £12 cash for each £1 p.a. of pension given up.

### **Other Demographics**

Following an analysis of LGPS experience carried out by the Actuary, the incidence of retirement in ill health and the proportions married/civil partnership assumption have been modified from the last valuation. Other assumptions are as per the last valuation.

### **Expenses**

Expenses are met out the Fund, in accordance with the Regulations. This is allowed for by adding 0.4% of pensionable pay to the contributions as required from participating employers. This addition is reassessed at each valuation. Investment expenses have been allowed for implicitly in determining the discount rates.

### **Discretionary Benefits**

The costs of any discretion exercised by an employer in order to enhance benefits for a member through the Fund will be subject to additional contributions from the employer as required by the Regulations as and when the event occurs. As a result, no allowance for such discretionary benefits has been made in the valuation

### **Method and assumptions used in calculating the cost of future accrual**

The cost of future accrual (normal cost) will be calculated using the same actuarial method and assumptions as used to calculate the funding target except that the financial assumptions adopted will be as described below.

The financial assumptions for assessing the future service contribution rate should take account of the following points:

- contributions will be invested in market conditions applying at future dates, which are unknown at the effective date of the valuation, and which are not directly linked to market conditions at the valuation date; and
- the future service liabilities for which these contributions will be paid have a longer average duration than the past service liabilities.

The financial assumptions in relation to future service (i.e. the normal cost) are not specifically linked to investment conditions as at the valuation date itself, and are based on an overall assumed real return (i.e. return in excess of price inflation) of 3.0% per annum, with a long term average assumption for consumer price inflation of 2.6% per annum. These two assumptions give rise to an overall discount rate of 5.6% p.a (i.e. 3.0% plus 2.6%).

Adopting this approach the future service rate is not subject to variation solely due to different market conditions applying at each successive valuation, which reflects the requirement in the Regulations for stability in the "Common Rate" of contributions. In market conditions at the effective date of the 2013 valuation this approach gives rise to a slightly more optimistic stance (i.e. allows for a higher AOA) in relation to the cost of accrual of future benefits compared to the market related basis used for the assessment of the funding target.

At each valuation the cost of the benefits accrued since the previous valuation will become a past service liability. At that time any mismatch against gilt yields and the asset out-performance assumptions used for the funding target is fully taken into account in assessing the funding position.

### **Summary of key whole Fund assumptions used for calculating funding target and cost of future accrual (the "normal cost") for the 2013 actuarial valuation**

<b>Long-term gilt yields</b>	
Fixed interest	3.2% p.a.
Index linked	-0.4% p.a.
<b>Past service Funding Target financial assumptions</b>	
Investment return/Discount Rate	4.7% p.a.
CPI price inflation	2.6% p.a.
Long Term Salary increases	4.1% p.a.
Pension increases/indexation of CARE benefits	2.6% p.a.
<b>Future service accrual financial assumptions</b>	
Investment return	5.6% p.a.
CPI price inflation	2.6% p.a.
Long Term Salary increases	4.1% p.a.
Pension increases/indexation of CARE benefits	2.6% p.a.



**Demographic assumptions**

The post retirement mortality tables adopted for this valuation are as follows:

Membership Category		Base table	Adjustment	Improvement model	Long term rate
CURRENT PENSIONERS	Normal health	S1PxA	94% / 94%	CMI_2012	1.5%
	Ill health	S1PxA	Normal health + 3 years	CMI_2012	1.5%
	Current Dependants	S1PMA/S1DFA	158% / 107%	CMI_2012	1.5%
	Future Dependants	S1PMA/S1DFA	108% / 96%	CMI_2012	1.5%
CURRENT ACTIVES / DEFERREDS	Actives Normal health	S1PxA	94% / 94%	CMI_2012	1.5%
	Actives Ill health	S1PxA	Normal health + 3 years	CMI_2012	1.5%
	Deferreds	S1PxA	94% / 94%	CMI_2012	1.5%
	Future Dependants	S1PMA/S1DFA	108% / 96%	CMI_2012	1.5%

**Other demographic assumptions are noted below:**

Ill-health retirement	reflect trends emerging from wider LGPS investigations
Proportions Married	reflect trends emerging from wider LGPS investigations
Other demographics	As for 2010 valuation

## Appendix 3

### WORCESTERSHIRE COUNTY COUNCIL PENSION FUND – STATEMENT OF INVESTMENT PRINCIPLES

#### Objective

- (1) The investment objective for the Fund is to:-
  - (a) ensure that sufficient assets are available to meet liabilities as they fall due;
  - (b) maximise the return at an acceptable level of risk.
- (2) Risk management is mostly concerned with:
  - avoiding the possibility of loss, or
  - limiting a deficiency in the underlying Fund, or
  - avoiding a contribution rate increase in the future.

#### Policy

The current long-term investment policy judged most likely to meet these objectives is as follows:

<b>Shares Managed Actively</b>	<b>%</b>	<b>Investment Manager and Expected Performance</b>
North America	6.0	Capital International - FTSE North America Index + 1.5%
Far East Developed	12.0	Nomura Asset Management - FTSE All World Asia Pacific Index + 1.5%
Emerging Markets	12.0	JP Morgan Asset Management and Schroder Investment Management - FTSE-All World Emerging Market index +2.0%
	30.0	
<b>Shares Managed Passively</b>		
<u>Market Capitalisation Indices</u>		
United Kingdom	25.5	Legal and General Asset Management - FTSE All Share Index
North America	5.0	Legal and General Asset Management - FTSE All World North America - Developed Series Index
Europe ex - UK	9.5	Legal and General Asset Management - FTSE All World Europe ex UK Index -Developed Series Index
<u>Alternative Indices</u>		
Global	10.0	Legal and General Asset Management:1/3 GPAE - FTSE-RAFI Dev 1000 Equity Fund, 1/3 GPBK - MSCI World Mini Volatility Index, 1/3 STAJ - CSUF - STAJ MF36726/36727
	50.0	
	80.0	
<b>Bonds Managed Actively</b>	10.0	JP Morgan Asset Management – 100% Barclays Global Aggregate Corporate Bond Index – Hedged into GBP
<b>Property / Infrastructure</b>	10.0	
	100.0	

Following changes to the tax treaties between the United States and the United Kingdom, in accordance with Statutory Instrument 2003 No. 2719, 100% of the index tracking mandate (which is lower than the prescribed maximum of 35%) may be invested in any single insurance contract. This decision will be reviewed as part of the annual review of the SIP.

#### Performance Monitoring

The Actual Return will be measured quarterly and be monitored relative to objectives set over rolling three-year periods. A detailed review will be carried out annually.

Statistics for measuring the Fund Manager's performance against the Benchmark are provided by the WM Company. Measurement is set against the return achieved by the relative index applying to the asset class, as above.

### **Realisation of Assets**

The Fund is invested generally in assets which are quoted on world stock markets and are therefore readily realisable. It is managed to ensure that adequate liquidity is maintained to allow the payment of pensions without the need to realise assets under unfavourable conditions.

### **Risk and Diversification of Investments**

The Fund controls risk through its strategic asset allocation policy, which ensures diversification of the fund. Further Diversification is provided through the appointment of seven specialist external Fund Managers, with a mix of Bonds and Passive and Active Equity mandates and the assets are held by a global custodian.

Managers are monitored on a quarterly basis and investment performance is kept under constant review. The terms of appointment of managers contain guidelines aimed at limiting the way the portfolio is invested in order to control the level of risk to which the Fund is exposed.

### **Socially Responsible Investment**

In all circumstances the investments should be managed in the best long-term financial interests of the Fund. Where this primary consideration is not prejudiced, Investment Managers are expected to take account of social and environmental issues.

The Investment Managers are instructed to exercise, on behalf of the Pension Fund, all rights (including voting), attaching to the investments having regard to the best long term financial interests of the Fund. Where this primary consideration is not prejudiced, Investment Managers are expected to take account of social and environmental issues.

### **Stock Lending**

The Pension Fund allows stock held within its segregated portfolios to be lent to approved borrowers. The Fund's Global Custodian acts as the lending agent for the Securities Lending Program. Collateral is provided by borrowers to protect the Fund's assets and the Fund receives income from the Program.

### **Review**

The Statement of Investment Principles is reviewed annually.

### **Investment Principles**

The Fund complies with the "CIPFA Pensions Panel Principles for Investment Decision Making in the Local Government Pension Scheme in the UK".

# Policy Statement on Communication Strategy

## 1. Introduction

- 1.1 The Worcestershire County Council Pension Fund administers the Local Government Pension Scheme for its own employees and employees of 203 other Scheme Employers in the administrative area of Herefordshire and Worcestershire.
- 1.2 On 14 December 2005, the ODPM introduced amending regulations which now require the County Council, as Administering Authority for the Fund and after consultation with such persons as it considers appropriate, to prepare, maintain and publish a written statement setting out its policy on communications with
- members;
  - representatives of members;
  - prospective members; and
  - employing authorities.
- 1.3 In particular, the statement must set out the Fund's policy on
- i. the provision of information and publicity about the Scheme to members, representatives of members and employing authorities (including non-Scheme Employers);
  - ii. the format, frequency and method of distributing such information or publicity; and
  - iii. the promotion of the Scheme to prospective members and their employing authorities.
- 1.4 The County Council welcomes these regulatory developments as they support one of the Fund's key business objectives of developing clearer communications and providing a seamless service to individual members.
- 1.5 The Fund revises the Communications Policy Statement on a regular basis to ensure it reflects stakeholder needs and utilises any available advancements in technology. Our aim is to significantly develop our communications strategy over time. Comments on the document are very welcome and can be sent to the Pensions Section at the address below or by e-mail to [pensions@worcestershire.gov.uk](mailto:pensions@worcestershire.gov.uk)
- 1.6 In this Communication Policy Statement, we have set out how we will meet the needs of our customers in relation to communications. In doing so we will use the most appropriate and effective communications vehicle to provide information.

## 2. Communications Strategy

- 2.1 We strive to communicate effectively with all our internal and external stakeholders.
- 2.2 We will use clear and concise forms of communication appropriate to the enquiry received and which communicate technical issues without the use of technical jargon. We aim to provide a response to all requests in a timescale, which is appropriate to the enquirer and meets their information objectives.
- 2.3 To achieve successful and robust communications we have established clear aims for our communications strategy as shown below.

## Communications Aims

### Organisation & Culture

We have clear roles, responsibilities and accountability and an environment where staff are motivated, trained and confident to express themselves.

### Staff Competency Development

Competency development plan linked to job needs and staff training needs.  
Staff encouraged and supported to study for appropriate professional qualifications.  
Achieved Investors in People and ensure continued compliance.

### Procedures

Advance planning and implementation for known legislative/Scheme changes.  
All procedures documented and meeting all disclosure and best practice standards within the industry.  
Clear consistent documentation and letters in recognised plain English style.

### Service standards

Document and publish a clearly defined Statement of Service standards that is aligned to the legal requirements and best practice standards.

2.4 We have grouped our key stakeholders together as shown below and this document goes on to discuss our approach to meeting each group's communication needs

- Fund Employers
- Fund Members (Current Employees, Pensioners and Deferred Members)
- Fund Administration
- External Advisers

## 3. Communications with Fund Employers

- 3.1 The Fund comprises of 204 employers whose employees are able to participate in the Local Government Pension Scheme including all the local authorities, the police and fire authorities (for non-uniformed staff), FE colleges, Parish Councils a range of voluntary sector bodies, academies and a number of private sector contractors who provide services to local authorities under Best Value arrangements. A full list of participating employers is shown in Note 24 to the Pension Fund Accounts.
- 3.2 The Fund's aim is to work with employers to define their information needs and expectations and to work with employers to meet those needs, recognising mutual dependencies where appropriate.
- 3.3 The Fund provides a range of employer communications shown below and our aim is to use the most appropriate communication medium for the employer receiving the information.

<b>Description</b>	<b>Service</b>
Website	The Fund website was launched in 2004. The address is; <a href="http://www.worcestershire.gov.uk/pensions">http://www.worcestershire.gov.uk/pensions</a> It provides Scheme details, publications, contacts, and links to other organisations. The national website was launched in 2013. The address is <a href="http://www.lgpsregs.org">www.lgpsregs.org</a> It provides regularly updated and tracked guidance.
Employer Updates	Employers are informed in writing or electronically of all changes in legislation etc. and we aim to develop a website to provide employers with legislation, operational items and technical updates and support
Employer Reports	Membership and Benefits administration reports. Provided on request.

New Employer Training	Provision of Pensions Training for new employers. Ad hoc Meetings - to review operational issues
Pension Administration Forum	A bi-annual forum to discuss, manage and communicate to all Fund employers major strategic issues, legislation changes and funding matters
Scheme literature	A range of publications for use by employers and scheme members including the scheme booklet, additional information leaflets (e.g. added years) etc.
Administration Forms	Standard forms with guidance notes to notify Pension Section of key events affecting pension benefits.
Employer Representatives	Employer representatives take items for discussion to the Pensions Committee on behalf of employers.

3.4 We aim to continually develop all of the above communications in the light of employer requests and changes in legislation.

#### 4. Communications with Fund Members

4.1 The Fund provides a broad range of information for scheme members (employees, Deferred Members and Pensioners) and will provide a quality, professional and efficient pension administration service as required within the Regulations.

4.2 Our aim is to provide a quality, professional and efficient pensions administration service, which delivers accurate and timely information to members either in response to their specific enquiries or through the Fund's published information.

4.3 The following table summarises the main forms of communication we currently provide

<b>Description</b>	<b>Current Service</b>
Requests for information.	Provision of accurate, timely and informative details of the Local Government Pension Scheme and individual information to scheme members
Website	The Fund website was launched in November 2004. The address is; <a href="http://www.worcestershire.gov.uk/pensions">http://www.worcestershire.gov.uk/pensions</a> It provides Scheme details, publications, contacts, and links to other organisations e.g. AVC providers. The national website for members was launched in 2013. The address is: <a href="http://www.lgps2014">http://www.lgps2014</a> .

Scheme Booklet	A guide to the Local Government Pension Scheme describing scheme benefits with explanatory notes is provided to all new members. Booklet is re-written to reflect legislation changes and is available on the website
Benefit Statements	Annual Benefit Statements are sent direct to members
Annual Reports and Accounts	A copy of the Funds Annual Report and Accounts is available to all Scheme members on request and is available on the website.
Pensions Presentations	The Fund attends and presents at employer sponsored pension seminars at employer's request
Member Newsletter	The Fund provides an update on developments within the Scheme.
Member Representatives	Member representatives take items for discussion to the Pension Committee on behalf of members.

4.4 We aim to continually develop all of the above communications in the light of employer and member requests and changes in legislation

## 5. Communications within Fund Administration

5.1 The Pension Section, which is part of the Commercial and Change Directorate and reports to the Director of Commercial and Change, administers the Fund on a day-to-day basis.

5.2 An important part of the Fund's communication strategy is ensuring effective communications within the Pension Section. This is achieved in a number of ways.

<b>Description</b>	<b>Current Service</b>
Induction	All new members of staff attend Pension and County Council induction courses.
Training	Staff have individual Personal Development Plans and regular appraisals. They receive internal and where appropriate external training
Pensions Qualifications	All staff are encouraged and supported to obtain appropriate professional qualifications
Service Plan	The Pensions Section has an Operational Plan, which is actively managed and discussed in regular Team Meetings. The plan includes key performance indicators and progress against the plan is reviewed monthly
Pensions Management Team	Regular meetings to discuss strategic plans and operational issues
Section and Team Meetings	All members of staff attend regular Section and Team Meetings
Intranet	All Pensions staff have access to the intranet providing information on corporate issues.
Internet	Staff have access to the internet.
Email	All members of the Team have an individual email account allowing us to communicate efficiently and effectively
Networking	Staff meet regularly with neighbouring Local Authority Pension Funds to discuss current issues etc.
Partnership Working	We collaborate with other administering authorities throughout the year to produce key documents by sharing expertise and costs.
The Administration Advisory Panel	Meets twice yearly and provides a forum for all stakeholders to meet and discuss current and forthcoming issues..

## 6. Communications with Professional Advisers

6.1 The Fund employs professional advisers who provide, actuarial and investment management services

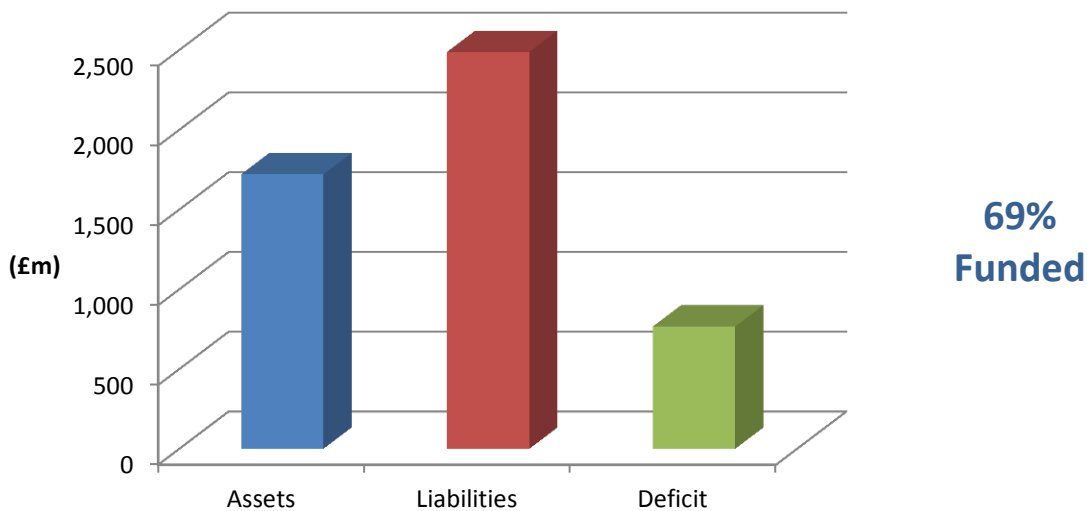
6.2 We work in partnership with these advisers to ensure the Scheme remains compliant and that advice sought is implemented in the interest of all Fund stakeholders.

## Statement by the Consulting Actuary

This statement has been provided to meet the requirements under Regulation 34(1)(d) of The Local Government Pension Scheme (Administration) Regulations 2008.

An actuarial valuation of the Worcestershire County Council Pension Fund was carried out as at 31 March 2013 to determine the contribution rates with effect from 1 April 2014 to 31 March 2017.

On the basis of the assumptions adopted, the Fund's assets of £1,721 million represented 69% of the Fund's past service liabilities of £2,488 million (the "Funding Target") at the valuation date.



The valuation also showed that a common rate of contribution of 14.1% of pensionable pay per annum was required from employers. The common rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date.

Adopting the same method and assumptions as used for calculating the funding target, the deficit of £767 million would be eliminated by a contribution addition of £41m per annum increasing at 4.1% per annum (equivalent to 12% of projected Pensionable Pay at the valuation date) for 21 years.

Further details regarding the results of the valuation are contained in the formal report on the actuarial valuation dated March 2014.

In practice, each individual employer's position is assessed separately and the contributions required are set out in the report. In addition to the certified contribution rates, payments to cover additional liabilities arising from early retirements (other than ill-health retirements) will be made to the Fund by the employers.

The funding plan adopted in assessing the contributions for each individual employer is in accordance with the Funding Strategy Statement (FSS). Any different approaches adopted, e.g. with regard to the implementation of contribution increases and deficit recovery periods, are as determined through the FSS consultation process.

The valuation was carried out using the projected unit actuarial method and the main actuarial assumptions used for assessing the Funding Target and the common contribution rate were as follows:

	For past service liabilities (Funding Target)	For future service liabilities (Common Contribution Rate)
Rate of return on investments (discount rate)	4.7% per annum	5.6% per annum
Rate of pay increases (long term)*	4.1% per annum	4.1% per annum
Rate of increases in pensions in payment (in excess of Guaranteed Minimum Pension)	2.6% per annum	2.6% per annum

\* allowance was also made for short-term public sector pay restraint over a 5 year period.



The assets were assessed at market value.

The next triennial actuarial valuation of the Fund is due as at 31 March 2016. Based on the results of this valuation, the contribution rates payable by the individual employers will be revised with effect from 1 April 2017.

#### **Actuarial Present Value of Promised Retirement Benefits for the Purposes of IAS 26**

IAS 26 requires the present value of the Fund's promised retirement benefits to be disclosed, and for this purpose the actuarial assumptions and methodology used should be based on IAS 19 rather than the assumptions and methodology used for funding purposes.

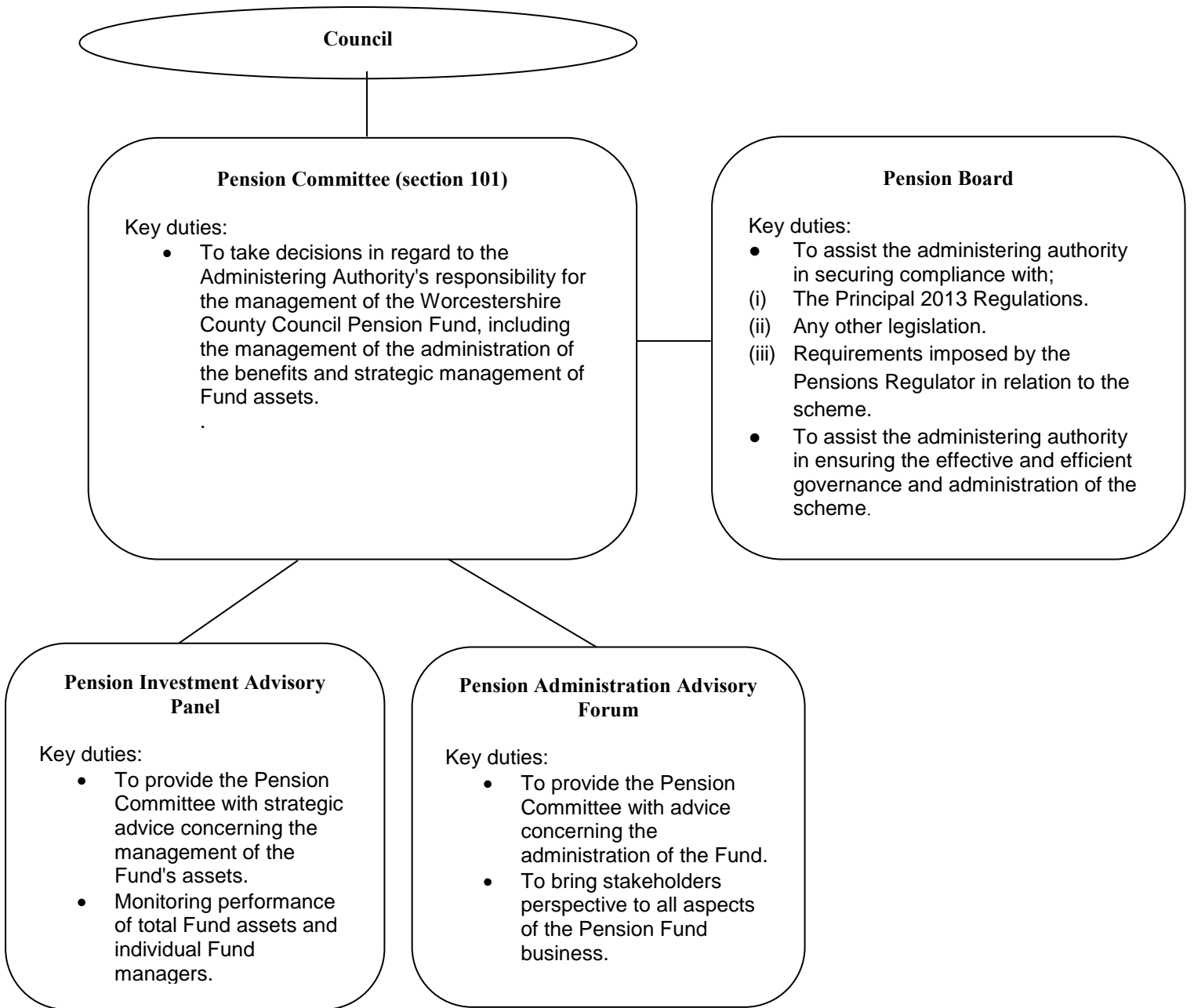
In order to assess the value of the benefits on this basis, we have used the same actuarial assumptions as those used for funding purposes, other than the discount rate where we have used a rate of 4.2% p.a. rather than the rate as outlined above. We have also used valuation methodology in connection with ill-health and death benefits which is consistent with IAS 19. On this basis, the value of the Fund's promised retirement benefits as at 31 March 2013 was £2,771 million.

**Ian Kirk**  
**Fellow of the Institute and Faculty of Actuaries**  
**Mercer Limited**

# Worcestershire County Council Pension Fund

## Governance Policy Statement

### Governance Structure



*This statement has been prepared by Worcestershire County Council (the Administering Authority) to set out the governance policy strategy for the Worcestershire County Council Pension Fund (the Scheme), in accordance with Regulation 73A of the Local Government Pension Scheme Regulations 1997 (as amended).*

### 1. Introduction

1.1 The Worcestershire County Council Pension Fund administers the Local Government Pension Scheme for its own employees and employees and those of over 140 other Scheme Employers in the administrative area of Herefordshire and Worcestershire, with 20,000 contributing members, 14,100 pensioners and beneficiaries and a further 14,200 deferred pensioners.

1.2 The Local Government Pension Scheme (Amendment) (no.2) Regulations 2005 SI 2005/3199 provides the statutory framework from which the Administering Authority is required to prepare a Fund Governance Statement. The regulations

require that an Administering Authority after consultation with such persons as they consider appropriate, prepare, maintain and publish a written statement setting out:

- Whether the administering authority delegates their function or part of their function in relation to maintaining the pension fund to a committee, a sub-committee or an officer of the administering authority;
- The frequency of any committee or sub-committee meetings;
- The terms of reference, structure and operational procedures of the delegation;
- Whether the committee or sub-committee includes representatives of employing authorities (including non-scheme employers) or members, and if so, whether those representatives have voting rights.

1.3 This statement has been prepared by Worcestershire County Council in consultation with appropriate interested persons.

## **2. Administrative Arrangements**

- 2.1 On 1 April 1998 Worcestershire County Council was constituted and vested, under section 16 of the Hereford and Worcester (Structural, Boundary and Electoral Changes) order 1996 (Statutory Instrument 1996 No 1867), with the rights and liabilities of the former pension fund Hereford and Worcester County Council. Therefore, the Council is the appropriate Administering Authority to maintain the Fund.
- 2.2 As the statutory Administering Authority and Scheme Manager for the Fund, Worcestershire County Council is responsible for ensuring effective stewardship of the Fund's affairs. Worcestershire County Council has established a Pension Committee to discharge the Council's responsibility for the management of the administration of the Fund.
- 2.3 Worcestershire County Council has also established a Pension Investment Advisory Panel to provide the Pension Committee with strategic advice concerning changes to the Fund's asset allocation, the termination and appointment of investment managers and Independent Financial Advisers.
- 2.4 A Pension Administration Advisory Forum has also been established to provide wider stakeholder representation and communication in matters relating to the Fund. The Pension Committee has overall responsibility for the management of the administration of the Fund, as set out in the Scheme of Assignment of Responsibility for Functions, however the Pension Committee takes advice from the Pension Administration Advisory Forum to enable the Pension Committee to discharge its responsibility effectively.

## **3. Pension Committee**

- 3.1 The Pension Committee discharges the responsibilities of the Council as Administering Authority of the Fund pursuant to Section 101 and Regulations under Section 7 of the Superannuation Act 1972.
- 3.2 The Pension Committee discharges the responsibilities for management of the administration of the Fund. However it will take views from the Pension Administration Advisory Forum to enable it to discharge its duties effectively.
- 3.3 The Pension Committee discharges the responsibilities for the strategic management of the Fund's assets. However, it will take strategic advice from the Pension Investment Advisory Panel to enable it to discharge its duties effectively. The dates of Pension Committee meetings will be synchronised with those of the Pension Investment Advisory Panel to ensure investment decisions are reviewed without unnecessary delay.
- 3.4 The Council appoints the Chairman and Vice-Chairman of the Pension Committee. The Chairman of the particular meeting has a second or casting vote in the case of equality of votes.
- 3.5 The Pension Committee is a formal committee of the Council and comprises a total of 8 voting members:
- 5 Worcestershire County Councillors
  - 1 co-opted Councillor as nominated by Herefordshire Council (being the second largest employer in the Fund)
  - 1 co-opted voting employer representative and
  - 1 co-opted voting employee representative from a relevant Union.

The 5 County Councillor members are formally appointed by the Head of Legal and Democratic Services in accordance with political balance requirements from time to time and the nominations of the relevant Group Leaders, and the 3 co-optees are co-opted by the Chairman of the Committee.

3.6 The Pension Committee will be advised by on an ad hoc basis by an Independent Financial Adviser and the Fund's Actuary.

3.7 Pension Committee Terms of Reference:

The Pension Committee will meet at least quarterly or otherwise as necessary to take decisions on:

- Changes to the Statement of Investment Principles, including the strategic benchmark for asset allocation, Investment Manager benchmarks and Investment Manager targets.
  - The termination and appointment of Investment Managers and associated professional service providers.
  - The termination and appointment of the Fund's Independent Financial Adviser, Performance Measurement Consultant, Global Custodian and Actuary.
  - The Pensions Administration Strategy Statement, Policy Statement on Communication Strategy, Policy Statement on Governance Strategy, Funding Strategy Statement and Governance Compliance Statement.
  - The Triennial and Interim Actuarial Valuations.
  - The approval of the Pension Fund Annual Report and Accounts.
  - The approval of the Pension Fund annual and triennial budgets.
  - Key outstanding risks as identified in the Pension Fund Risk Register.
  - The Pension Administration Advisory Forum arrangement and regular Forum reports, which consider and address outstanding member and employer issues and concerns.
  - The Pension Investment Advisory Panel arrangement and regular Advisory Panel reports, which monitor performance of the Fund's assets.
  - Requests for admission of qualifying Community and Transferee Bodies wishing to join the Fund.
  - Key pension policy discretions that are the responsibility of the Administering Authority.
- 3.8 All elected members and voting co-optees of the Pension Committee are subject to the Worcestershire County Council Code of Conduct for Members, and must therefore register and keep updated their Disclosable Pecuniary Interests as required by the law and Code and disclose potential conflicts of interest as required by that Code.
- 3.9 Members of the Pension Committee are expected to hold the appropriate knowledge and skills to discharge their responsibility effectively – see Section 8.
- 3.10 The responsibility for advising the Pension Committee is delegated to the Chief Financial Officer.
- 3.11 Members of the Pension Committee have equal access to Pension Committee agenda papers and associated appendices in accordance with the legislation and constitutional Rules relating to access to information for committees. Formal meetings of the Committee will take place in public unless it has resolved to move into exempt session in accordance with the applicable access to information provisions.

#### **4. Pension Board**

Please see separate Pension Board Terms of Reference document.

#### **5. Pension Investment Advisory Panel**

- 5.1 The Pension Investment Advisory Panel provides the Pension Committee with strategic advice concerning changes to the Fund's asset allocation, the termination and appointment of Investment Managers and Independent Financial Advisers. It is not a decision-making body or formal committee, and will not normally meet in public.
- 5.2 The Chief Financial Officer appoints the members of the Pension Investment Advisory Panel, which comprises of:
- four County Councillors
  - the Chief Financial Officer
  - the Principal Accountant – Pension Fund and;
  - one employee representative.

The composition of the Pension Investment Advisory Panel is intended to reflect the abilities and knowledge of the individuals in matters relating to the investment of the Fund's assets rather than political representation. All members of the Panel are entitled to vote if necessary for the Panel to fulfil its role and provide advice to the Pension Committee regarding the administration of the fund's assets.

The Chairman of the Panel is appointed from amongst its members by the Chairman of the Pensions Committee.

#### **5.3 Terms of reference:**

The Pension Investment Advisory Panel will meet at least quarterly or otherwise as necessary to produce strategic advice to the Pension Committee on:

- Changes to the Statement of Investment Principles, including the strategic benchmark for asset allocation, Investment Manager benchmarks and Investment Manager targets.
- The termination and appointment of Investment Managers and associated professional service providers.
- The termination and appointment of the Fund's Independent Financial Adviser, Performance Measurement Consultant and Global Custodian.

The Pension Investment Advisory Panel will also:

- Monitor performance of total Fund assets and individual Investment Managers.
- Monitor compliance with the Statement of Investment Principles.
- Monitor performance of the Independent Financial Advisor.

- 5.4 The Pension Investment Advisory Panel is advised by an Independent Financial Adviser who attends all meetings.
- 5.5 Active Equities Investment Managers report to the Pension Investment Advisory Panel bi-annually, whilst the Fund's Bond Manager reports annually. Further monitoring meetings with Investment Managers are undertaken by officers of the Administering Authority and the outcomes reported to the Pension Investment Advisory Panel.
- 5.6 One of the regular quarterly meetings will include an annual meeting to consider the Fund's full year's performance.
- 5.7 The Fund's Statement of Investment Principles (SIP) sets out the arrangements in place for the management of the investments of the Worcestershire County Council Pension Fund.
- 5.8 The day to day management of the Fund's investments is divided between external Investment Managers, operating in accordance with mandates set out in the Statement of Investment Principles.
- 5.9 The Chairman of the Panel may attend the Pension Committee to ensure flow of information between the 2 bodies.
- 5.10 Members of the Pension Investment Advisory Panel must not have a conflict of interest and are required to provide the Chief Financial Officer with such information as the Chief Financial Officer reasonably requires for the purposes of ensuring no conflict of interest exists prior to appointment to the Pension Investment Advisory Panel and on an ongoing annual basis.
- 5.11 Members of the Pension Investment Advisory Panel are required to hold the appropriate knowledge and skills to discharge their responsibility effectively.

## **6. Pension Administration Advisory Forum**

- 6.1 The Pension Administration Advisory Forum provides the Pension Committee with advice concerning the administration of the Fund. It is neither a decision-making body nor formal committee, and will not normally meet in public. No voting rights apply to the Pension Administration Advisory Forum as the purpose of the Forum is to provide transparency of information to scheme employers and for scheme employers to provide advice to, and raise concerns with, the employer representative.
- 6.2 The Pension Administration Advisory Forum comprises
- all Fund employers who wish to attend following invitation by the Administering Authority
  - the Fund's Actuary (ad hoc basis)
  - the Administering Authority's Pensions Manager and HR Service Centre Manager
  - and the employer representative and employee representative of the Pension Committee.
- 6.3 Terms of reference:
- The Forum will meet at least twice a year or otherwise as necessary to:
- Discuss an Annual Administration Report and respond to any issues raised by employers.
  - Discuss Government Consultations relating to the administration and benefits of the LGPS.
  - Discuss the outcomes of the triennial/interim valuations and respond to any issues raised by employers.
  - Discuss the minutes and updates from the Pension Committee and ensure flow of information between the Pension Committee and the Forum.
  - To advise on service delivery to all stakeholders.
  - To bring stakeholders perspective to all aspects of the Pension Fund business.
  - To ask the Administering Authority and the Pension Committee to consider topics which affect the Pension Fund.
- 6.4 All Fund employers are invited to attend the Pension Administration Advisory Forum along with the Fund's Actuary, Administering Authority officers and the employer and employee representatives on the Pension Committee.
- 6.5 Other meetings are held as required between Administering Authority officers and employers to discuss important issues such as discretionary policies and regulatory changes.
- 6.6 The Administering Authority also communicates with the Fund's membership through newsletters, road shows and presentations.

6.7 The Fund's Policy Statement on Communication Strategy explains in more detail engagement with all stakeholders.

## 7. Delegation

7.1 The day to day administration of, and investment decisions for, the Worcestershire County Council Pension Fund are delegated to the Chief Financial Officer.

7.2 The Chief Financial Officer may authorise other officers to exercise on his/her behalf those functions delegated to him/her.

7.3 The Chief Financial Officer has delegated responsibility for the following responsibilities concerning the management of the administration of the Fund including:

- Preparing and maintaining a Pensions Administration Strategy Statement, Policy Statement on Communication Strategy, Policy Statement on Governance Strategy, Funding Strategy Statement and Governance Compliance Statement.
- Provision of data for the Triennial and Interim Actuarial Valuations. The Chief Financial Officer will also negotiate over actuarial assumptions, set the appropriate funding target and associated recovery period.
- Preparing the Pension Fund Annual Report and Accounts.
- Preparing the Pension Fund annual and triennial budgets.
- Preparing and maintaining a Pension Fund Risk Register and monitoring key outstanding risks.
- Overseeing and administering the Pension Administration Advisory Forum arrangement and review regular Forum reports to consider and address outstanding member and employer issues and concerns.
- Administering the Pension Investment Advisory Panel arrangement and reviewing regular Advisory Panel reports to monitor performance of the Fund's assets.
- Deciding upon requests for admission of qualifying Community and Transferee Bodies and Scheduled and Designated Bodies wishing to join the Fund.
- Deciding upon key pension policy discretions that are the responsibility of the Administering Authority.
- Executing documentation relating to the implementation of new and existing investment mandates, Independent Financial Advisers, Performance Measurement Consultant, Global Custodians, Actuaries and any other associated professional service providers.
- Quarterly monitoring of Investment Managers' performance for managers not presenting to the Pension Investment Advisory Panel.
- The effective discharge of the pensions administration function, including the payment of pensions and collecting and reconciling of contribution income.
- Maintaining the Fund's accounting records.
- Preparing and maintaining the Statement of Investment Principles, including implementing changes to the strategic benchmark for asset allocation.
- Implementing and maintaining a knowledge and skills training plan for members of the Pension Committee and Pension Investment Advisory Panel.
- Advising the Pension Committee.
- Implementing and maintaining the cash flow strategy for the Fund, which includes the transfer of cash to the Fund's Global Custodian to ensure cash is fully invested when available and the transfer of cash from the Global Custodian to pay pension liabilities as they fall due.

## 8. Knowledge and Skills

8.1 The Administering Authority has regard to the legal requirements set out in the Local Government Pension Scheme Regulations, other relevant legislation and best practice guidance published by CIPFA and other professional and regulatory bodies in creating a knowledge and skills policy for the Worcestershire County Council Pension Fund, to ensure all those involved in the decision-making process receive relevant training in order to obtain the appropriate knowledge and skills to discharge their responsibilities effectively.

8.2 Committee members and appropriate Administering Authority officers complete an annual knowledge and skills self-assessment form. These are used to prepare annual training plans and a log of training undertaken is maintained by the Administering Authority. The annual training plans include a programme of external and internal training events designed to meet the requirements both of new members of the committee and the ongoing needs of existing members. These events are reported formally to members on an annual basis. Individual reports to authorise attendance by members at these events are put to the Chief Financial Officer on an event by event basis.

## 9. Further information

Additional information on the activities of the Pension Fund can be found in the Annual Report and Accounts, which is available on the Worcestershire County Council's website at:

[http://www.worcestershire.gov.uk/downloads/download/697/pension\\_fund\\_annual\\_report](http://www.worcestershire.gov.uk/downloads/download/697/pension_fund_annual_report)

## Governance Compliance Statement

This statement shows how Worcestershire County Council as the administering authority of the Worcestershire County Council Pension Fund complies with guidance on the governance of the Local Government Pension Scheme (LGPS) issued by the Secretary of State for Communities and Local Government in accordance with the Local Government Pension Scheme (Amendment) Regulations 2008.

Ref.	Principles	Compliance Status	Evidence of Compliance
A	Structure		
a.	That the management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing council.	Compliant	The responsibilities of the Pensions Committee (PC) and its Sub-Groups are set out in the Fund's Governance Policy Statement. The Governance Policy Statement was approved by Full Council in February 2015.
b.	That representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee.	Compliant	The Pension Committee membership includes an employee and employer representative. Full membership details are set out in the Fund's Governance Policy Statement.
c.	That where a secondary committee or panel has been established, the structure ensures effective communication across both levels.	Compliant	The Pension Investment Advisory Committee provides strategic advice to the Pension Committee regarding the management of the Fund's assets. The Chairman of the Pension Committee also sits on the Pension Investment Advisory Committee to ensure effective communication. The Pension Committee receives quarterly investment updates from the Pension Investment Advisory Committee.
d.	That where a secondary committee or panel has been established, at least one seat on the main committee is allocated for a member from the secondary committee or panel.	Compliant	The Chairman of the Pension Committee also sits on the Pension Investment Advisory Committee.
B	Representation		
a.	That all key stakeholders have the opportunity to be represented within the main or secondary committee structure. These include: <ul style="list-style-type: none"> <li>i) employing authorities (including non-scheme employers, e.g., admitted bodies)</li> <li>ii) scheme members (including deferred and pensioner scheme members)</li> <li>iii) where appropriate, independent professional observers, and</li> <li>iv) expert advisers (on an ad-hoc basis).</li> </ul>	Compliant	Membership of the Pension Committee and Pension Investment Advisory Committee include employer and employee representatives and an independent financial adviser. Full membership details are set out in the Fund's Governance Policy Statement.

b.	That where lay members sit on a main or secondary committee, they are treated equally in terms of access to papers, meetings, and training and are given full opportunity to contribute to the decision-making process, with or without voting rights.	Compliant	All committee members are treated equally in terms of access to papers, meetings, and training and are given full opportunity to contribute to the decision-making process. These terms are set out in the Fund's Governance Policy Statement.
C	Selection and role of lay members		
a.	That committee or panel members are made fully aware of the status, role and function they are required to perform on either a main or secondary committee.	Compliant	The Pension Committee has noted its terms of reference and the Fund's Governance Policy Statement. Minutes of the Pension Committee meetings are published on the Council's website. Training is also provided to Committee members where required.
b.	That at the start of any meeting, committee members are invited to declare any financial or pecuniary interest related to specific matters on the agenda.	Compliant	Declaration of interests is a standing agenda item at the start of all Pension Committee meetings. The Pension Committee is serviced by Legal and Democratic Services who invite members to declare any financial or pecuniary interest related to specific matters on the agenda. Minutes of the Pension Committee meetings are published on the Council's website.
D	Voting		
a.	That the individual administering authorities on voting rights are clear and transparent, including the justification for not extending voting rights to each body or group represented on main LGPS committees.	Compliant	Voting rights are clearly set out in the Fund's Governance Policy Statement.
E	Training / facility time / expenses		
a.	That in relation to the way in which the administering authority takes statutory and related decisions, there is a clear policy on training, facility time and reimbursement of expenses for members involved in the decision-making process.	Compliant	A policy on expenses is set out in the Fund's Governance Policy Statement along with the number of Committee meetings required each year. The Fund has also published a Knowledge and Skills Policy Statement, which has been endorsed by the Pension Committee.
b.	That where such a policy exists, it applies equally to all members of committees, sub-committees, advisory panels or any other form of secondary forum.	Compliant	These policies apply to all committee members and this is clearly set out in the Fund's Governance Policy Statement and Knowledge and Skills Policy Statement.
c.	That the administering authority considers adopting annual training plans for committee members and maintains a log of all such training undertaken.	Compliant	The fund's Knowledge and Skills Policy Statement sets out the requirement for annual training plans to be developed and maintained for committee members and for a log of all such training undertaken to be maintained.
F	Meetings (frequency / quorum)		
a.	That an administering authority's main committee or committees meet at least quarterly.	Compliant	The Pension Fund Committee meets quarterly. This requirement is set out in the Fund's Governance Policy Statement.
b.	That an administering authority's secondary committee or panel meets at least twice a year and is synchronised with the dates when the main committee sits.	Compliant	The Pension Fund Investment Advisory Committee meets quarterly. These meetings are synchronised with the dates when the Pension Committee sits. These requirements are set out in the Fund's Governance Policy Statement.
c.	That an administering authority that does not include lay members in its formal governance arrangements, must provide a forum outside of those arrangements to represent the interests of key stakeholders.	Compliant	The Fund has established a Pension Administration Advisory Panel which meets twice yearly. All Fund employers are invited to attend the Panel meetings. The Panel arrangement and terms of reference are set out in the Fund's Governance Policy Statement.



G	Access		
a.	That subject to any rules in the Council's constitution, all members of main and secondary committees or panels have equal access to committee papers, documents and advice that are due to be considered at meetings of the main committee.	Compliant	All members of the Pension Committee, Pension Investment Advisory Committee and the Pension Administration Advisory Panel have equal access to committee papers, documents and advice that are due to be considered at meetings of the main committee. The Pension Committee agendas and associated papers are published on the Council's website prior to the committee meeting.
H	Scope		
a.	That administering authorities have taken steps to bring wider scheme issues within the scope of their governance arrangements.	Compliant	The Pension Administration Advisory Panel which meets twice yearly is also attended by the employer and employee representatives who sit on the Pension Committee. This ensures flow of information between the wider scheme employers and the main committee. Scheme employers are invited to bring wider scheme issues to the attention of the Pension Committee through the established communication routes.
I	Publicity		
a.	That administering authorities have published details of their governance arrangements in such a way that stakeholders with an interest in how the scheme is governed can say they want to be part of those arrangements.	Compliant	The Fund's Governance Policy Statement is published on the Council's website and all scheme employers are invited to attend the Pension Administration Advisory Panel meetings. The Fund ran an open recruitment process for the employer and employee representative appointments to the newly established Pension Board.

## Disclosures to assist the LGPS scheme advisory board Report 2015/16

The following summary tables, based on information provided in the Worcestershire County Council Pension Fund Final Accounts 2015/16, have been produced and published to assist in the production of the scheme annual report compiled by the LGPS scheme advisory board:

Summary of fund employer bodies as at 31st March 2016:

	Active	Ceased	Total
Scheduled Body	126	0	126
Admitted Body	82	1	83
<b>Total</b>	<b>208</b>	<b>1</b>	<b>209</b>

An analysis of fund net investment assets as at 31st March 2016:

	UK	Non-UK	Global	Total
	£m	£m	£m	£m
Equities	559.9	828.5	239.1	1,627.5
Bonds	8.1	111.4	0	119.5
Pooled property investments	22.8	65.4	0	88.2
Pooled infrastructure investments	72.2	0	0	72.2
Cash and cash equivalents	4.3	15.7	0	20.0
Other	2.8	2.6	0	5.4
<b>Total</b>	<b>670.1</b>	<b>1,023.6</b>	<b>239.1</b>	<b>1,932.8</b>

An analysis of investment income accrued during the financial year to 31st March 2016:

	UK	Non-UK	Global	Total
	£m	£m	£m	£m
Equities	10.1	22.4	0.0	32.5
Bonds	0.9	3.4	0.0	4.3
Pooled property income	0.8	-0.1	0.0	0.7
Pooled infrastructure income	1.6	0.0	0.0	1.6
Cash and cash equivalents	0.0	0.8	0.0	0.8
Other	0.0	0.1	0.0	0.1
<b>Total</b>	<b>13.4</b>	<b>26.6</b>	<b>0.0</b>	<b>40.0</b>

## Glossary of Terms

### Accounting Policies

The policies and concepts used in the preparation of the accounts.

### Accruals

Sums included in the accounts to cover income and expenditure attributable to the accounting period, but for which payment has not been received or made by 31 March.

### Actuary

An independent company which advises on the assets and liabilities of the fund with the aim to ensure that the payment of pensions and future benefits are met.

### Admitted Bodies

Voluntary and charitable bodies whose staff can become members of the Local Government Pension Scheme subject to certain terms and conditions and other organisations to whom Local Government employees have been transferred under the outsourcing of Local Government services.

### Augmentation

Additional employer contributions relating to the cost of employees who are allowed to retire before their normal retirement age.

### Custodian

The organisation that holds and safeguards the Pension Fund assets.

### Deferred Pension benefit

A pension benefit which a member has accrued but is not yet entitled to receive payment.

### Derivatives

A financial instrument whose characteristics and value depend upon the characteristics and value of an underlier, typically a commodity, bond, equity or currency. Examples of derivatives include futures and options.

### Equities

Shares representing the capital of a company issued to shareholders usually with voting rights on the way the company runs the business.

### Fixed Interest

Corporate Bond - A certificate of debt issued by a company or institution in return for a fixed rate interest with a promise of redemption to repay the original sum.

Gilt - Similar to Corporate Bonds by way of interest and redemption but these are issued by Government and is a loan to the Government.

### Forward Foreign Exchange

An agreement to purchase or sell an amount of foreign currency at a future date and predetermined price.

### Index Linked

Stock whose value is related directly to an index, usually the Retail Price Index and therefore provides a hedge against inflation.

**Pooled Investment Vehicles**

A fund in which multiple investors contribute assets and hold them as a group, for example a unit trust.

**Scheduled Employers**

Are local authorities and other similar bodies, whose staff automatically qualify to become members of the LGPS. These include county councils, district councils, foundation schools and colleges and academies.

**Designated Employers**

Are scheme employers whose employees can be if the employer has passed a resolution to that effect. These include town and parish councils.

**Admitted Bodies**

Are scheme employers whose staff can become members of the pension Fund by virtue of an admission agreement made between the Fund and the relevant organisation and have been nominated for membership. They include non-profit making organisations providing a public service (CAB –Community Admission Body) or a contractor providing a service previously undertaken by a scheme employer TAB – transferee Admission Body).

**Statement of Recommended Practice (SORP)**

This relates to the Code of Practice on Local Authority accounting which is published by the Chartered Institute of Public Finance and Accountancy.

**Stock Lending**

The temporary transfer of stock (shares/securities) to a third party for a fixed or open period of time. In return the owner of the stock receives an agreed consideration secured by collateral of equal or greater value than the loaned securities.

**Transfer Values**

Sums which are paid either to or received from other pension schemes and relate to new and former members' periods of pensionable employment with employers participating in the scheme.

## Contact Points

For further information on issues relating to Fund Investments and Accounts please contact:

Mark Forrester  
Telephone (01905) 766513  
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Email address: [MForrester@worcestershire.gov.uk](mailto:MForrester@worcestershire.gov.uk)

If you have any queries on the benefits or costs of membership of the Pension Fund please contact:

Linda Probin  
Telephone (01905) 766511  
Fax: (01905) 766569  
Email address: [LProbin@worcestershire.gov.uk](mailto:LProbin@worcestershire.gov.uk)

Or you can write to:-

Sean Pearce  
Chief Financial Officer  
Worcestershire County Council  
County Hall  
Worcester  
WR5 2NP

Copies of this Annual Report and further information can also be found on the Worcestershire County Council website:  
([www.worcestershire.gov.uk](http://www.worcestershire.gov.uk))